

Municipal District of Prairieview



Checklist

Date	Action
July 9 th , 2019	RM Council passes resolution to initiate the restructuring process, meet with affected municipality, and invite ministry official to meeting
July 8 th , 2019	Village Council passes a complementary resolution
Aug. 2019 to Dec. 23, 2021	Meetings between municipalities to be restructured
March 12 to Dec. 30, 2021	Draft a restructuring agreement
May 2021	Drafting of Stakeholder Management Plan
Sept. 27 & 29, 2021	Initial public meeting (1 st Open House)
Sept. 23, 2021 to Jan. 14, 2022	Meetings between municipalities to be restructured to finalize agreement
Nov. 26 to Dec. 5, 2021	Online public engagement (Online Survey)
Jan. 6, 2022	Follow-up public meeting (2 nd Open House)
Jan. 10 & 11, 2022	Resolution of each municipality to enter into restructuring agreement and authorize the mayor/reeve and administrator to sign agreement
Jan. 13, 2022	Start to prepare the application to restructure
Jan. 25, 2022	Restructuring agreement signed by all municipalities, including: — name of municipal district; — location of the municipal offices; — adoption of restructuring principles; — disposition of assets, including allocation of any grants, surplus funds, reserves, and the manner of dealing with liabilities; — election provisions (election date, election provisions, interim Council, number of divisions/Councilors, divisional boundaries) — provisions for altering the agreement — mechanism for dispute resolution — staffing — bylaws
Jan. 28, 2022	Completion of the restructuring application
Jan. 28, 2022	Restructuring application forwarded to the ministry
April 1 st , 2022	Minister's Order Signed (anticipated)

Municipal District of Prairiewood

Application & Proposal Overview



January 25th, 2022

Municipal District of Prairieview Application & Proposal Overview

1. Application & Proposal

The Rural Municipality of Edenwold No. 158 and the Village of Edenwold are proposing to merge and create the Municipal District of Prairieview. They have been working together since late 2017 and are now ready to make formal application to the Ministry of Government Relations.

2. Reasons

The RM and Village chose to move forward with this project for several reasons, including the project's ability to create net efficiencies without compromising service delivery, the MD's ability to foster regional cooperation between municipalities, and increased opportunities for grant funding.

See Appendix A: Project Kick-Off Material

3. Council Resolutions

On January 10th, 2022, the Council of the Village of Edenwold made resolution to support the submission of the application to become a municipal district the with the RM of Edenwold. On January 11th, 2022, the Council of the RM of Edenwold No. 158 made resolution to resolution to support the submission of the application to become a municipal district the with the Village of Edenwold.

See Appendix B: Resolutions

4. Municipal District Description

The new MD of Prairieview will occupy the lands previously occupied by the RM of Edenwold and Village of Edenwold. The new MD will include approximately 849.72 km² of residential, agricultural, and commercial land.

See Appendix C: MD Description

5. Population (Estimates – based on 2016 Census data and Municipal Directory System)

RM of Edenwold: 4,490 people living in 1,546 private dwellings, assessed value of \$1,602,004,400

Village of Edenwold: 233 people living in 92 private dwellings, assessed value of \$27,300,100

Total of the new MD: 4,723 people living in 1,638 private dwellings, assessed value of \$1,629,304,500

6. Municipal District Restructuring Agreement

The MD Restructuring Agreement has been drafted with the consultation of both RM and Village Council, steering committee members, project sponsors, and other subject-matter experts. It has been reviewed by the lawyers of both the RM and Village and has been signed by the Administrators of both the RM and Village, the Mayor of the Village, and the Reeve of the RM.

See Appendix D: Restructuring Agreement

7. Stakeholder Management Plan

RM and Village staff worked diligently to engage and consult all associated stakeholders. This included ratepayers, business owners, government ministries, neighbouring municipalities, and other related individuals. In particular, the MD project was presented to the public through a series of open houses, social (and traditional) media articles, and an online survey. All stakeholders had the opportunity to provide input on the MD process. We produced over 30 social media notices, posts, invitations, and other forms of communication through social media, newsletters, between late 2017 and early 2022.

See Appendix E: Stakeholder Management Plan

See Appendix F: Public Notices for Public Participation Events

See Appendix G: Council Teambuilding Workshop Slides

See Appendix H: Council Governance Program Slides

See Appendix I: Written Submissions Received from the Public

8. Proposed Election Scheme

The provisions of the *Local Government Election Act* applying to rural municipal elections shall apply to the MD. An interim council of 8 Councilors and Mayor shall be appointed to govern the MD until an election is held within 6 months of incorporation date. This interim council shall be made of 7 Councilors from the previous RM of Edenwold, 1 Councilor from the previous Village of Edenwold, and the Reeve from the previous RM of Edenwold (taking on the position of Mayor for the MD).

See Appendix J: Divisional Boundary Descriptions

9. Proposed Operating and Capital Budget

The RM and Village have conducted a thorough review of all financial records, assets, liabilities, and other capital responsibilities. Upon incorporation, the 2022 budgets of the RM and Village, as previously adopted will remain active within their previous municipal boundaries. By 2023, the MD budget process will be inclusive of both lands previously occupied by the RM and Village.

10. Plan for Future Growth and Development

RM Planning & Development staff have reviewed the Zoning Bylaws and Official Community Plans of both the RM and Village. Staff have compared all documents and created a master ZB

and OCP that can be adopted upon incorporation. These documents will dictate future growth within the MD and regulate development pursuant to the *Planning and Development Act*. Further, staff have drafted an MD Strategic Plan 2021-2025. This plan will further support strategic planning and will be adopted by the MD council upon incorporation.

11. Proposal of Preparedness

RM and Village Councils and staff have reviewed categories of municipal service that may change because of MD incorporation. These include:

General Government

All RM and Village employees will become employees of the new MD. The RM office will become the MD office, with the Village office becoming a satellite office of the municipality. Both offices will remain open to the public and allow MD residents to receive municipal services at either location.

Stakeholder Engagement

RM and Village staff drafted a stakeholder management plan to ensure ratepayers and other stakeholders were aware of the project and had the opportunity to provide input. This included several meetings with provincial officials, three open houses, and one online survey. Provincial ministries were supportive of the project and interested in seeing the project succeed. Of those participants who provided input, ratepayers felt anxious about the project but were excited for the opportunities it would bring to the Village through economies of scale and for the RM due to funding opportunities and regional cooperation.

Protective Services

The RM's Community Safety Officer program will apply to the Village. This will provide Village residents with improved bylaw enforcement services. The White Butte RCMP will remain in the community of Emerald Park and provide criminal protective services in the region. The Village of Edenwold Fire Hall will be renamed the Edenwold Fire Hall and the newly constructed Emerald Park Fire Hall, together with the will operate as part of the MD of Prairieview Fire Department.

Transportation Services

The Village public works shop will become a MD public works shop. This will allow improved transportation services in the region surrounding the Village. The Village's and RM's public works equipment will become property of the MD. This will allow the MD public works department with access to equipment essential for keeping municipal roads safe and well-maintained.

Environmental & Public Health

The new MD will adhere to all provincial and federal regulations concerning environmental safety and public health. The RM and Village have hired an Occupational Health & Safety consultant to ensure public health for employees within the MD meets best practice standards and follows provincial regulations.

Planning & Development

RM staff have reviewed both Village and RM planning documents for congruity and differences.

This review has resulted in several draft documents that can be adopted by MD Council once the municipality is incorporated. During the transition (and after incorporation), development will be managed pursuant to the MD Zoning Bylaw and in adherence with the *Planning and Development Act*.

Recreation & Culture

The new MD will maintain membership in all cultural groups the RM or Village were a part of (ex. Saskatchewan German Council). The unique identity of the Village of Edenwold will be maintained through municipal funding for community events. Further, the MD taking the name of Prairieview ensures the community of Edenwold can maintain its history and character through name. All recreation and cultural assets will be managed by the MD and will be improved to support enjoyment and health for all MD ratepayers.

Utility Services

Water utilities in the community of Emerald Park, and wastewater utilities in the Village of Edenwold, will come under the management of the MD. Other utilities (like garbage/recycling, and water in the Village of Edenwold) are privately owned and will not be impacted by the MD project. The shared WCRM158 Wastewater Facility will change name (WCMD) and will come under the joint-management of the MD and Town of White City. No other changes to utility services are expected because of the MD project.

12. Desired Effective Date of the Minister's Order

The desired effective date of the Minister's Order to create the MD of Prairieview is April 1st, 2022.

13. Declarations

Both the administrator of the RM and of the Village have signed a declaration authorized by the councils of the RM and Village to make application to restructure into a municipal district.

See Appendix K: RM and Village Declaration

Municipal District of Prairieview

Appendix A: Project Kick-Off Material

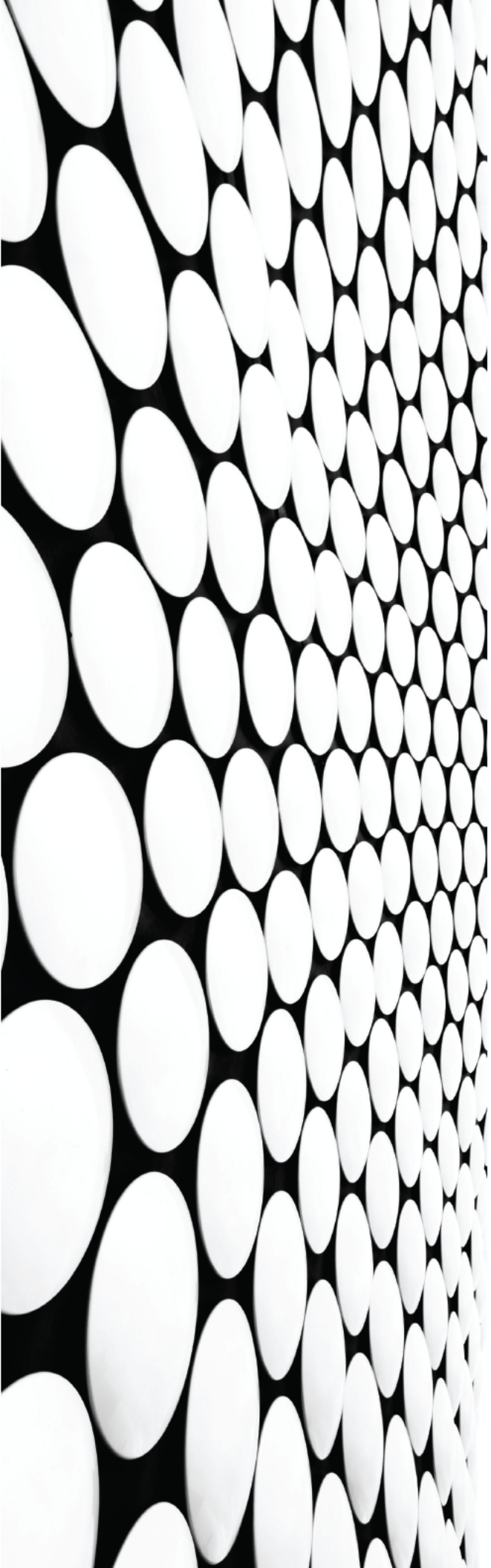


14 Pages

MUNICIPAL DISTRICT PROJECT

Project Kick-off Workshop

2021-06-23



AGENDA

- Introduction
- Implementation process
- Implementation Framework
- Scope
- Deliverables
- Project Organizational Chart
- Project Management System
- Project Schedule
- Issues and Risks
- Communication and Governance
- Next Steps



INTRODUCTION

- Municipal District (MD) is a single entity created by two municipalities willingly joining together
- MD Project will use a Vertical Merger Strategy
 - Why?
 - The municipalities provide the same services
 - By joining together can create a more effective services flow and play an equal role in providing services
- Main objective of project is to achieve a **smooth transition from two separate municipalities, one urban and one mix of Urban, Commercial and rural, to one municipal district**
- Key that interests of both municipalities are **represented in the final agreement** and that **the identity and autonomy of the Village is preserved, where appropriate**
- MD Project will create **net efficiencies and will not compromise the service provided to residents and businesses**
- MD implementation will ensure fair **representation on council** for all residents

IMPLEMENTATION PROCESS

- **Feasibility Study:** A Feasibility Study will inform the content of the Restructuring Agreement by assessing all aspects of the municipal district governance model. It is anticipated that the Feasibility Study will consider precedents, analyze financial impacts, identify additional areas where efficiencies can be created, and propose solutions to proactively minimize risk and turbulence that may be experienced
- Before a restructuring agreement is signed, the process of negotiating the agreement itself holds value in building trusting relationships and mutual-respect between municipalities
- **Stakeholder Management Plan:** Public involvement will be important so that people are: not left with unanswered questions, will be prepared for any changes, and will be reassured that their quality of life will not be negatively impacted. This plan will include **in-person consultation** and **online and print resources**
- **Implementation Plan:** the Implementation Plan will provide a guide to **logistically transition** from two municipalities to one. It is anticipated that the full implementation will take time, so a **plan to determine the key priorities and appropriate timelines for each type** of change or transition will be instrumental to successful MD implementation

IMPLEMENTATION FRAMEWORK



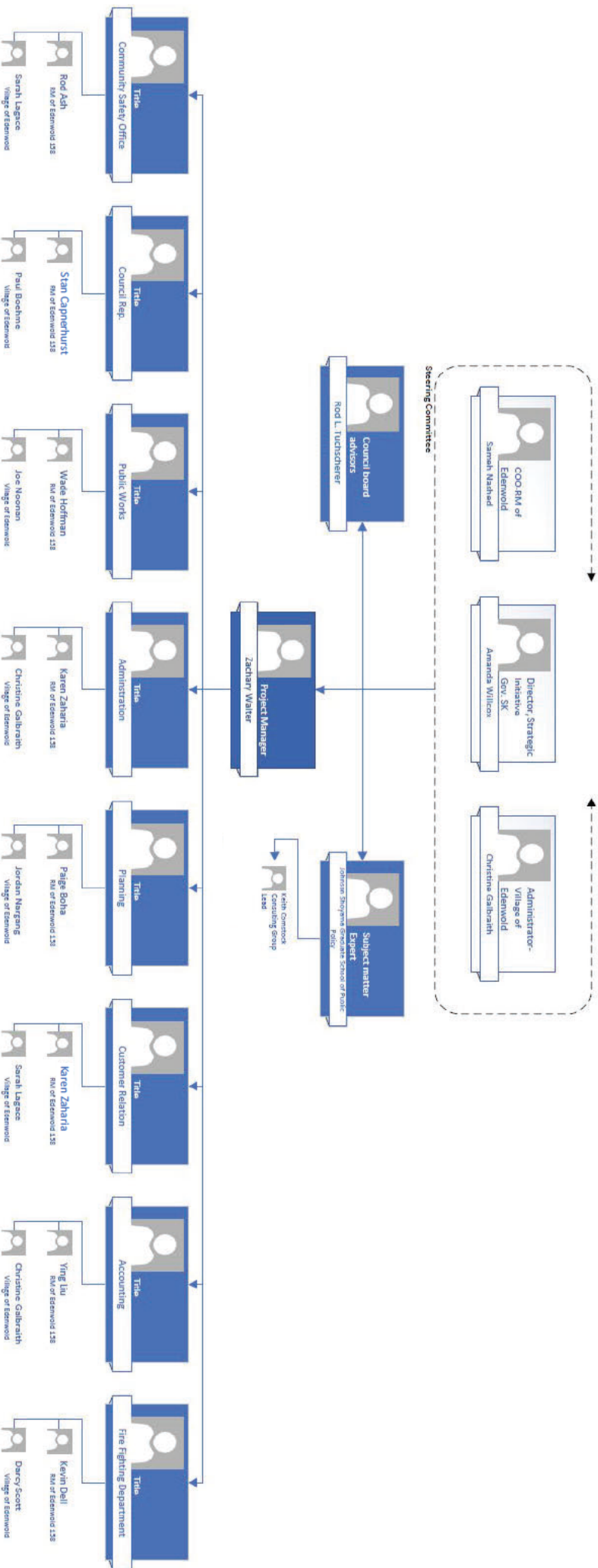
PROJECT SCOPE

- **Administration**
 - Organizational Structure i.e. Council
 - Accounting
 - Human Resources i.e. RM/Village employees
 - Public Consultation and Ratepayer Engagement
 - Bylaws, Policies, Processes and procedures
- **Community Safety Office (CSO)**
- **Fire Department**
- **Communication**
- **Public Works**
 - Utilities i.e. Water/Wastewater Treatment
 - Rural Maintenance
 - Fleet Management
- **Planning and Development**
 - Planning
 - Economic Development
 - Development
- **Information Technology System**
- **Property Management and Facilities maintenance**

PROJECT DELIVERABLES

- Internal Capacity Analysis
- Post-target Identification
- Assessment Report on the capability of the municipalities to fulfill their goals
- Evaluation Report on the municipalities existing business processes, capabilities, and proficiencies
- Complete Positioning of the joint entity within the municipal system
- MD Operational Structure and Procedures
- Alignment Report
- Initial Functional Area Alignment Report
- Lessons Learned and Closing Report (after MD incorporation)

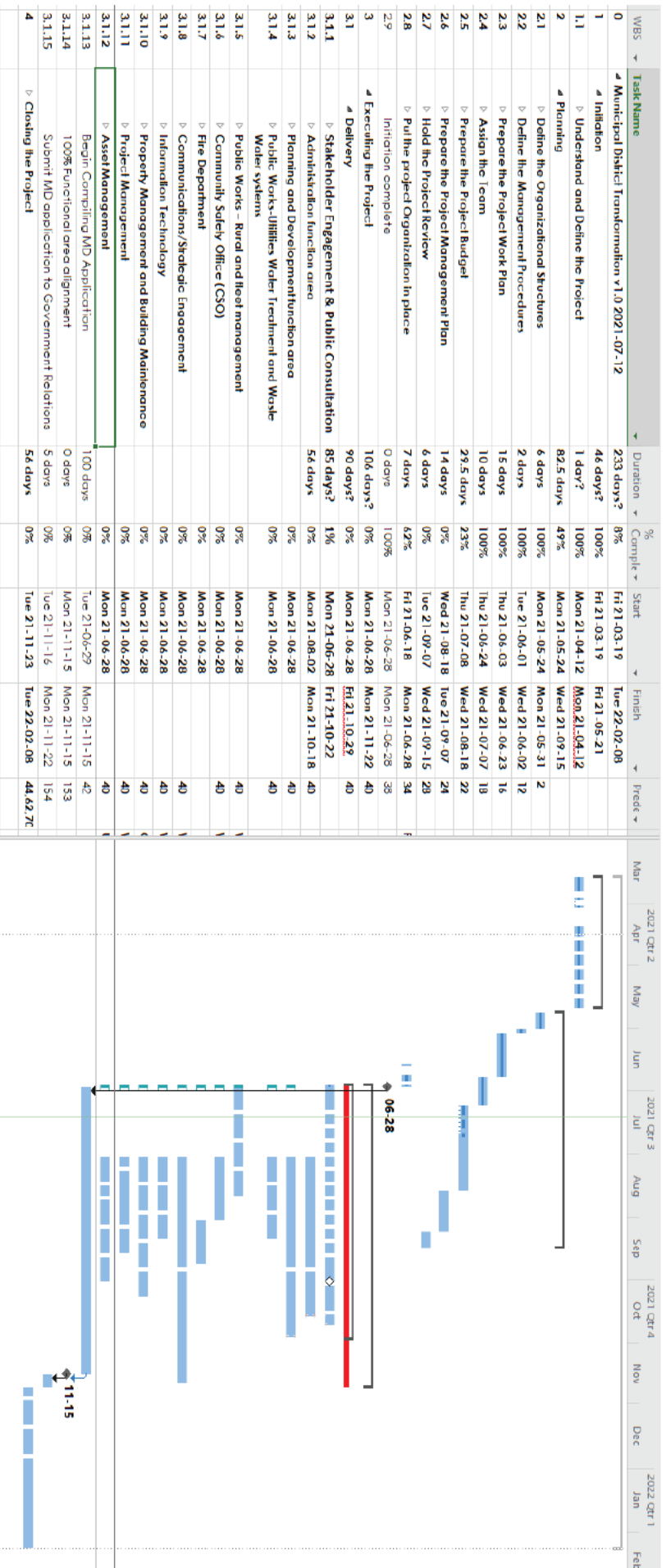
PROJECT ORGANIZATIONAL CHART



PROJECT MANAGEMENT SYSTEM

- Scope Management
- Schedule Management
- Budget Management
- Issues, Actions and Decisions (IAD) Management
- Risk Management
- Communication Management
- Governance and Escalations

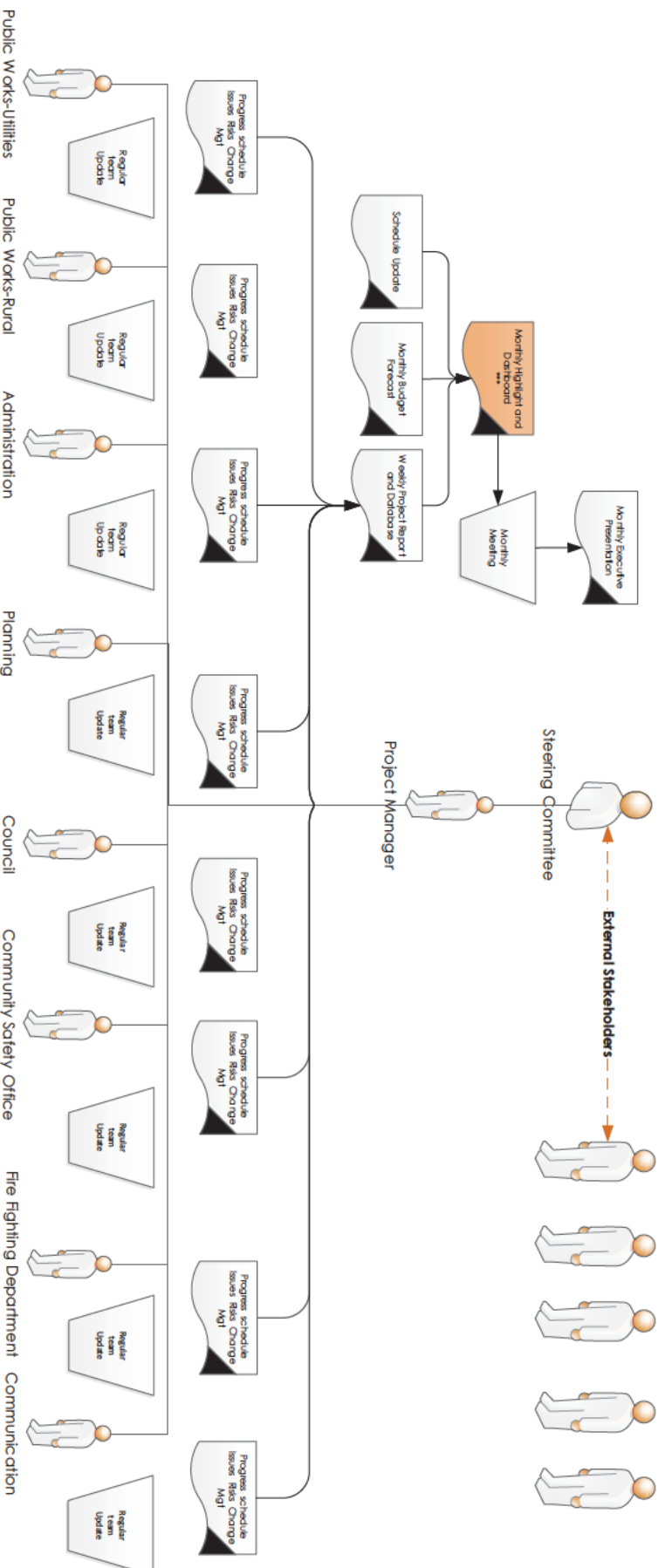
PROJECT SCHEDULE



ISSUES AND RISKS

#	Description	Type	Action Plan	Severity
1	Inadequate due diligence	Risk		
2	Overestimating synergies.	Risk		
3	Losing the trust of important stakeholders	Risk		
4	Lacking a clear motive for the merger	Risk		
5	Exogenous risks.	Risk		
6	Summer vacations interrupting workflow	Issue		
7	Joint and Several Liability	Risk		
8	Teams culture alignment	Risk		

COMMUNICATION AND MEETING PLAN



NEXT STEPS ...

- Finalize Internal Capacity Analysis
- Complete post target identification
- Compile assessment report of the capability of the municipalities in fulfilling the goals
- Carry out evaluation report development of the municipalities existing business process, capabilities and proficiencies
- Develop assessment report of the target's true operational state
- Document new operational structure and procedures for municipal district
- Outline alignment report
- Completed initial operational functional area alignment
- Conduct Lessons Learned and closing report for Phase 1



Municipal District of Prairieview

Appendix B: Resolutions



2 Pages

January 14th, 2022

Honourable Don McMorris, Minister of Government Relations
Ministry of Government Relations
1855 Victoria Avenue
Regina SK S4P 3T2

Dear Sir;

Re: Certified Resolution of Council Regarding Municipal District Restructuring Agreement

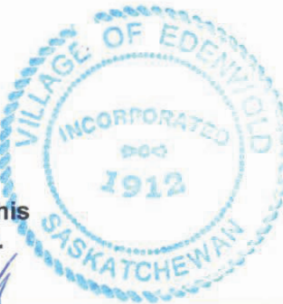
Below is a certified copy of the resolution that was passed at the January 10th, 2022, regular scheduled council meeting for the Village of Edenwold:

12.01.2022 COUNCILLOR BOEHME

Be it Resolved that the Council for the Village of Edenwold supports the submission of the application to become a Municipal District with the RM of Edenwold #158 and, THAT the Mayor and Administrator be authorized to sign the Municipal District Restructuring Agreement as presented, and further; THAT the Administrator be authorized to sign the Declaration as presented.

CARRIED

**Certified a True a Exact Copy of
Resolution # 12.01.2022
From the January 10th, 2022, regular
Scheduled council meeting.**



SEAL

Dated at Edenwold, Saskatchewan this
14th day of January, 2022.

Christine Galbraith

Administrator

Should you require anything further, please contact our office directly.

Kind Regards,

Christine Galbraith

Christine Galbraith,
Administrator.

/clg



January 13, 2022

Honourable Don McMorris, Minister of Government Relations
Ministry of Government Relations
1855 Victoria Avenue
Regina, SK S4P 3T2

Dear Sir:

Re: Certified Resolution of Council Regarding Municipal District Restructuring Agreement

Below is a certified copy of the resolution that was passed at the January 11, 2022 regular council meeting of the RM of Edenwold No. 158:

Res. No: **Municipal District Restructuring Agreement**
2022/020 **Moved By:** Councillor Trainor

THAT the Council for the RM of Edenwold No. 158 supports the submission of the application to become a Municipal District with the Village of Edenwold and, THAT the Reeve and Administrator be authorized to sign the Municipal District Restructuring Agreement as presented, and, further; THAT the Administrator be authorized to sign the Declaration as presented.

CARRIED

CERTIFIED A TRUE AND CORRECT COPY OF
Resolution # 2022/020 from Jan 11, 2022
K Zaharia, Administrator
DATED AT EMERALD PARK, SASK.
THIS 13th DAY OF January 2022



We trust the above is satisfactory but please feel free to contact our office should you have any questions.

Sincerely,

Karen Zaharia
Administrator
Phone: 306-347-2969
Email: karen.zaharia@edenwold-sk.ca

Appendix C: MD Description

Boundaries of the Municipal District of Prairieview

The MD of Prairieview will occupy the lands previous occupied by:

The Rural Municipality of Edenwold

Townships 16, 17, 18, 19 and 20 in Ranges 17 and 18;
Township 21 in Range 17 lying to the right of the left bank of the Qu'Appelle River; and
Township 21 in Range 18 lying to the right of the left bank of the Qu'Appelle River, excepting
Sections 6, 7 and the South Half of 18; All West of the 2nd Meridian; and

The Village of Edenwold

By order of the Minister of Municipal Affairs, a village has been established having for its area
the south-east quarter of Section 26 in township 19 range 17 West of the Second Meridian; and
A portion of the north-east quarter, second meridian lying south of the northern boundary of
the right of way of the Grid of Edenwold No. 158.

Municipal District of Prairieview

Appendix D: Restructuring Agreement



14 Pages

MUNICIPAL DISTRICT RESTRUCTURING AGREEMENT

between the

Village of Edenwold

128 Chamberlain Street,

P.O Box 130

Edenwold, Saskatchewan

S0G 1K0

and the

Rural Municipality of Edenwold No. 158

100 Hutchence Road,

Emerald Park, Saskatchewan

S4L 1C6

Opening Statement

1. This agreement has been entered into by the *Village of Edenwold* (Village) and the *Rural Municipality of Edenwold No.158* (RM) for the purpose of merging the municipalities to form the newly incorporated Municipal District (MD).
2. The Village and the RM will be referred to as the “former municipalities” for the purposes of this agreement.

Name and Boundaries

3. The name of the new Municipal District shall be the *Municipal District of Prairieview* (MD).
4. The MD consists of the land as described in Schedule A.
5. A reference to any land described in Schedule A in any order, regulations, bylaw, or resolution, certificate of title, agreement, or other instrument is deemed to be a reference to the MD.

Location of the Municipal Office and Public Works Maintenance Facilities

6. The MD Municipal Office shall be located at 100 Hutchence Road in Emerald Park, Saskatchewan, with a satellite office located at 128 Chamberlain Street in the Community of Edenwold.
7. The MD Public Works Maintenance Facilities shall be located at 11 and 13 Percival Drive in Emerald Park, 105 Brewer Street in the Community of Edenwold, and Parcel A, Plan 88R23421 in W 08-18-17 W2 and NW 05-18-17 W2.

Application of Bylaws and Resolutions of the Former Municipalities

8. Bylaws and resolutions in force in the former municipalities shall continue to apply to the territory of the former municipalities for one year from incorporation date (as outlined in Clause 30 of this agreement), or until they are sooner repealed and replaced by others made by the MD.

Municipal Election

9. The provisions of the *Local Government Election Act, 2015* applicable to rural municipalities shall apply to the MD.
10. The election of members of the first council of the MD shall take place six (6) months from the incorporation date.
11. The municipal costs of the election process shall be charged to the MD as a whole.
12. The Interim MD Council shall include:
 - 12.1 Mayor: Mitch Huber
 - 12.2 Division 1: Councillor Craig Strudwick
 - 12.3 Division 2: Councillor Stan Capnerhurst
 - 12.4 Division 3: Councillor Alan Trainor
 - 12.5 Division 4: Councillor Karen Kotylak
 - 12.6 Division 5: Councillor Dwayne Radmacher
 - 12.7 Division 6: Councillor Tim Brodt
 - 12.8 Division 7: Councillor Rod Tuchscherer
 - 12.9 Division 8: Councillor Paul Boehme

Composition of First Council

13. Until changed by a bylaw of the MD:
 - a) The council of the MD shall consist of a Mayor and eight (8) Councillors; and
 - b) The Mayor shall be elected at large.

Election of Councillors on the Basis of Divisions

14. The Councillors of the MD shall be elected on the basis of Divisions.
15. The Divisions of the MD are established as described in Schedule B.

16. Pursuant to Section 49.1(1) of the *Municipalities Act*, electoral divisions shall be reviewed to evaluate the number of Councillors so that each division has, as nearly as is reasonably practicable, the same population or number of voters.

Employees

17. Effective upon incorporation, all the employees of the former municipalities shall continue as employees of the MD as outlined in Schedule C.

Assets and Liabilities

18. The MD shall, as of the incorporation date, be the owner of all assets, rights and things and be subject to all liabilities and obligations of each the Village and RM.
19. All assets and liabilities of the former municipalities shall become the assets and liabilities of the MD upon incorporation.
20. A financial audit of both former municipalities shall be conducted upon incorporation.
21. Cash assets remaining subsequent to the settlement of the assets and liabilities of the former municipalities shall be combined for use by the MD.
22. All grants (i.e. Gas Tax and Revenue Sharing), already allocated to be received by the former municipalities shall be set aside for provisions and/or benefits within the former municipalities respectively.
23. All reserves and surplus funds received by the MD from the former municipalities shall be set aside for provisions and/or benefits within the former municipalities respectively.
24. The MD, acknowledges that the current Town of White City Annexation application submitted to the Saskatchewan Municipal Board on November 19th, 2019, with it noted all costs and/or revenues, shall only apply to the former RM.
25. All written securities (i.e. letters of credit, bonds, certified cheques, etc.) obtained by the former municipalities prior to incorporation shall continue to remain valid under the new MD.
26. The MD, pursuant to Sections 53(3)(e), 283(3), and 283(4) of the *Municipalities Act* clause may, by bylaw, impose special levies on affected properties for the following purposes:
- a) to the former RM including Emerald Park:
 1. WCRM158 Wastewater Authority;
 2. The debentures of the former RM as outlined in Schedule D;

3. 2020 Infrastructure Loan of the former RM for Development Overlay Area as outlined in Schedule E;
 4. Crawford Developments local improvement;
 5. Additional Service Areas: Park Meadows and Meadow Ridge; and
 6. Sanitation Levies in Emerald Park and Country Residential; and
- b) To the former Village:
1. Acknowledgement that the former Village has entered into the following agreements:
 - i. Asset Transfer Agreement dated March 2nd, 2021;
 - ii. Certified Operation and Maintenance Agreement effective March 2nd, 2021;
 - iii. Water Supply Agreement dated March 3rd, 2021;
 - iv. Agreement to Grant and Easement dated March 8th, 2021;
 - v. Agreement for the Edenwold Golden Age Seniors dated Feb 7th, 1994; and
 - vi. Other agreements, boards, and committees reporting annually to the former Village.

Consolidating Financial Operations

27. The MD shall consolidate its accounting system with the current Munisoft operation systems both former municipalities use. Banking shall be conducted through the former RM's financial institution of TD Bank. Insurance policies shall remain with SGI, SUMAssure, and SARM. Tendering of financial requirements and insurance policies shall be conducted within 12 months of incorporation.

Consolidating Physical Operations

- 25 Councils of the former municipalities agree to consolidate physical operations on a progressive, cooperative, and collaborative basis. All current municipal buildings, public equipment, and vehicles shall be set aside for provisions and/or benefits within the former municipalities respectively.

Amend Agreement

- 26 The Councils of the former municipalities, party to this restructuring agreement, may amend this agreement prior to application to the minister by passing complementary resolutions authorizing the mayor/reeve and administrators to sign the amended agreement.
- a. In the case of change requests made by the minister's office, amendments to this restricting agreement shall be made by passing complementary resolutions authorizing the mayor/reeve and administrators to sign the amended agreement.
- 27 The council of the MD may only amend this restructuring agreement by resolution with *unanimous consent* during the first two years following the effective date of the Minister's Order and shall comply with all legislative requirements and processes regarding the same.

Dispute Resolution

- 28 Dispute resolution shall be done by employing the Dispute Resolution Office of the Ministry of Justice or any other process unanimously agreed upon by the Councils of the former municipalities.

Counterpart

- 29 This agreement shall be signed in counterparts, and all shall be deemed one original instrument.

Effective Date

- 30 This agreement shall come into effect on the date of restructuring as set out in the Minister's Order. This date shall be considered the 'incorporation date.'

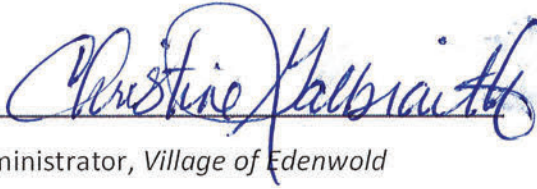
Signature page to follow

Signed this 25th day of January, 2022 at Emerald Park, Saskatchewan.



Mayor, Village of Edenwold





Administrator, Village of Edenwold



Reeve, Rural Municipality of Edenwold No. 158





Administrator, Rural Municipality of Edenwold No. 158

Schedule "A"

Boundaries of the Municipal District of Prairieview

Rural Municipality of Edenwold

Townships 16, 17, 18, 19 and 20 in Ranges 17 and 18;

Township 21 in Range 17 lying to the right of the left bank of the Qu'Appelle River; and

Township 21 in Range 18 lying to the right of the left bank of the Qu'Appelle River, excepting Sections 6, 7 and the South Half of 18; All West of the 2nd Meridian.

Village of Edenwold

By order of the minister of municipal Affairs a village has been established having for its area the south-east quarter of Section 26 in township 19 range 17 West of the Second Meridian.

A portion of the north-east quarter, second meridian lying south of the northern boundary of the right of way of the Grid of Edenwold No. 158.

Schedule "B"

Description of Divisions of the Municipal District of Prairieview

Description of Divisions:

The Municipal District of Prairieview is confirmed as consisting of the following lands:

Townships 16, 17, 18, 19, 20 and that portion of Township 21 lying to the right of the left bank of the Qu'Appelle River; Ranges 17 and 18, excepting Sections 6, 7 and the South Half of 18 in Township 21, Range 18; all West of the 2nd Meridian.

The Division of the MD are established as follows:

Division No. 1:

Township 16, Range 17;
Township 17, Range 17; and
Township 18, Range 17, Sections 1-12.

Division No. 2:

Township 16, Range 18;
Township 17, Range 18, Sections 1-12, the South Half of Section 13, the West Half of Section 15, Sections 16-18, the South Half of Sections 19-21, all that portion of the South East quarter of Section 22, lying west of the west boundary of Hutchence Rd (previously Churchman Drive, Registered Plan No. 88R71307) and lying west of the north west boundary of MB1 Registered Plan No. 92R47574, west of the north west boundary of Parcel AA Block 2 Registered Plan No. 01RA08264 (17) to the southernmost boundary of Registered Plan No. 85R11424 known as Great Plains Road, and then west of a line drawn from that southernmost boundary of Registered Plan No. 85R11424 known as Great Plains Road perpendicular to the quarter line of the South East of Section 22, and the South West quarter of Section 22.

Division No. 3:

Township 17, Range 18;
Portion of the North West Section 13, lying south of the northernmost boundaries:
Commencing at the northernmost point of MR19, Plan No. 102242337 thence northwesterly 112.0 metres ending at the westernmost boundary of ORA 74-17-18-2 Ext 0;
All of the South Half of Section 14;
Portion of the North East of Section 14, lying south of the northernmost boundaries of MB1 Registered Plan No. 101853750, MR12, MB12 and Lott Road Registered Plan No. 101919450, MB13 Registered Plan No. 101965068, and MR27 Registered Plan No. 102225721;
Portion of the North Half of Section 14, lying south of the southernmost boundaries of MR 26 Registered Plan No. 102225721 to the east intersection of Lot 10, Blk/Par 12 Plan 89R40944 Ext

0, including the southern boundaries of Lots 1-10, Blk/Par 12 Plan 89R40944 Ext 0 to the west intersection of Lot 1, Blk/Par 12 Plan 89R40944 Ext 0 and MR25 Registered Plan No. 102225721, MR24 Plan 102225721, and ORA 77-17-18-2 Ext 0;

Portion of the East Half of Section 15 excluding north of the northernmost boundary of MR23 Registered Plan 102225721;

Portion of the South East of Section 22, lying south of the southernmost boundaries of MR 23 Registered Plan No. 102225721, Blk B Registered Plan No. 92R47574, and MB3 and St. Andrews Bay, MB2 Registered Plan No. 91R17823, MB1 Registered Plan No. 92R47574 and east of the west boundary of Hutchence Road, Registered Plan No. 88R71307.

Division No. 4:

Township 17, Range 18, North Half of Sections 19-24, and all of Sections 25-36; and
Township 18, Range 18, Sections 1-12.

Division No. 5:

Township 18, Range 17, Sections 13-36;

Townships 19-20, Range 17; and

All that portion of Township 21, Range 17, lying to the right of the left bank of the Qu'Appelle River.

Division No. 6:

Township 18, Range 18, Sections 13-36;

Townships 19-20, Range 18; and

All that portion of Township 21, Range 18, lying to the right of the left bank of the Qu'Appelle River, excepting Sections 6, 7 and the South Half of Section 18.

Division No. 7:

Township 17, Range 18;

Portion of the North West Section 13, lying north of the northernmost boundaries of MR 19 Registered Plan No. 102242337 drawing a diagonal line from the north-east of MR 19 Registered Plan No. 102242337 to the west boundary of Section 13;

Portion of the North East Section 14, from the northernmost boundaries of MB1 Registered Plan No. 101853750, MR12, MB 12 and Lott Road Registered Plan No. 101919450, MB13 Registered Plan No. 101965068, and MR27 Registered Plan No. 102225721;

Portion of the North Half of Section 14, lying north of the southernmost boundaries of MR 26 Registered Plan No. 102225721 to the east intersection of Lot 10, Blk/Par 12 Plan 89R40944 Ext 0, including Lots 1-10, Blk/Par 12 Plan 89R40944 Ext 0 to the west intersection of Lot 1, Blk/Par 12 Plan 89R40944 Ext 0 and MR25 Registered Plan No. 102225721, MR24 Plan 102225721; and
ORA 77-17-18-2 Ext 0;

Portion of the North East Section 15 north of the northernmost boundary of MR23 Registered Plan 102225721;

Portion of the South East of Section 22, lying north of the southernmost boundaries of MR 23 Registered Plan No. 102225721, Blk B Registered Plan No. 92R47574, and MB3 and St. Andrews Bay, MB2 Registered Plan No. 91R17823, MB1 Registered Plan No. 92R47574, and east of the north west boundary of Par AA Blk 2 Plan 01RA08264 (17) drawing a perpendicular line from Parcel AA Registered Plan No. 01RA08264 (17) Ext 0 to the north boundary of South East Section 22, then to the east quarter line of South East Section 22;

The South Half of Section 23; and

The South Half of Section 24.

Division No. 8:

South half of section 26-19-17;

NE quarter 26; Township 19; Range 17, Blk B Plan 102288540 Ext 16 and the portion of the NE quarter of said section 26 lying south of the northern boundary of the right of way of the Grand Trunk Pacific Railway.

All West of the 2nd, Meridian in the Province of Saskatchewan

Schedule "C"

Employees of the MD of Prairieview

Chief Operations Officer: Sameh Nashed

Administration Department:

Administrator: Karen Zaharia

Assistant Administrator: Christine Galbraith

Financial Officer: Sara Gartshore

Communications Officer: Vacant

Information Technology Specialist: Manjunath Nagendrappa

Customer Relations Management Agent: Jessica Schoenroth

Customer Relations Management Agent: Jennifer Schultze

Customer Relations Management Agent: Elise Rottger

Administrative Assistant: Rylie Reichel

Municipal District Management Support: Abby Lumb

Planning and Development Department:

Manager of Planning & Development: Paige Boha

Planner I & Development Officer: Susan Stevenson

Planner I: Subdivisions: Alexa O'Hanley

Planner II: Policy: Ross Zimmermann

Community Safety Officers:

Community Safety Officer: Cole Shaw

Community Safety Officer: Ankit Rampal

Community Safety Officer: TBC

Public Works & Engineering Department:

Manager of Engineering and Public Works: Clark Gates

Public Works and Utilities Superintendent Wade Hoffman

Senior Operator & Fleet Management Lead: Derek Hradecki

Public Works Foreman (Community of Edenwold): Joe Noonan

Public Works Support Specialist: Sahil Jaidka

Maintenance Employee: Mark Fahlman

Maintenance Employee: Brendan McBain

Maintenance Employee: Mitchel McGillivray

Maintenance Employee: Chris Anaka



Maintenance Employee: Duane Thompson

Seasonal Maintenance: Dean Mohr

Seasonal Maintenance: Richard Shanks

Part-Time Maintenance: Lisa Stanicky

Emerald Park Fire Department:

Fire Chief: Kevin Dell

Edenwold Fire Department:

Fire Chief: Darcy Scott

Schedule "D"

Debentures of the Former RM

Debenture Issued Under Bylaw No.	Name of Project	First Payment Date	Last Payment Date	Term of Debenture (Years)	Annual Payment	Total Outstanding Principal Balance - January 1, 2022
2012-04	#2 RM Wells	01-Aug-12	01-Aug-26	15	\$37,968.26	\$171,428.65
2012-06	#3 Water Line	01-Oct-12	01-Oct-26	15	\$161,729.40	\$730,216.73
2017-47	#4 Wastewater Authority Treatment Plant	01-Dec-18	01-Dec-32	15	\$319,465.30	\$3,170,488.51
					\$519,162.96	\$4,072,133.89

Schedule "E"

2020 Infrastructure Loan of the Former RM for the Development Overlay Area

Loan	Name of Project	First Payment Date	Last Payment Date	Term of Loan (Years)	Annual Payment	Total Outstanding Principal Balance - January 1, 2022
9800006-04	2020 Infrastructure Loan for development overlay area	15-Jun-21	15-Jun-25	5	\$213,212.48	\$808,497.52

Municipal District of Prairievew

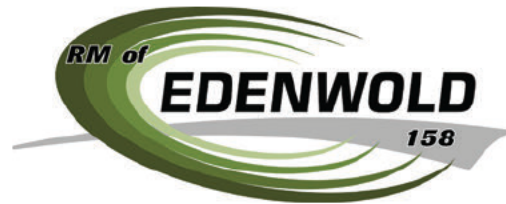
Appendix E: Stakeholder Management Plan



23 Pages

Municipal District of Prairieview

Stakeholder Management Plan



January 25th, 2022

Municipal District of Prairieview Stakeholder Management Plan

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Municipal District of Prairieview Stakeholder Management Plan

1. Overview

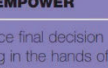
Stakeholder management is a critical component to the successful completion of the municipal district project. Stakeholder management and engagement entail communicating with stakeholders, including individuals, groups, and organizations that affect, are affected by, or are perceived to be affected by, municipal district implementation.

The RM and Village created positive relationships with stakeholders by communicating with involved parties proactively. Building positive relations was done by managing expectations and sharing agreed-upon objectives. As such, this communication process was guided by underlying principles. These include:

1. **Communication:** Ensure the intended message is understood and the desired response is achieved.
2. **Consultation:** Involve stakeholders through public engagement events and consultation.
3. **Empathy:** Understand stakeholder concerns and strive to understand and mitigate worries.
4. **Planning:** Proactively plan and project manage to use time and resources efficiently.
5. **Relationship:** Build trust between stakeholders and government to reduce risk and improve opportunities for collaboration.

2. Methodology: Public Participation Spectrum

The RM and Village used the International Association for Public Participation (IAP2) Public Participation Spectrum to contextualise and understand this project’s public engagement and stakeholder management. By defining stakeholders and placing each activity, communication, and event along this spectrum, the RM and Village built a communication ‘narrative’ that engaged stakeholders while maintaining expectations and ‘promises’ (as outlined in the IAP2 spectrum).

		INCREASING IMPACT ON THE DECISION 				
		INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL		To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
	PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

Utilising the spectrum, many activities, communications, and events fall on the ‘Consult’ and ‘Involve’ levels. This includes working with stakeholders to “obtain public feedback” on the decisions of Councils and “ensur[ing] that public concerns and aspirations are consistently understood” through a series of open

Image 1 – Stakeholder Participation: IAP2 Public Participation Spectrum. 2014. <https://tinyurl.com/2tehef23>

houses and communication materials. By choosing to consult with the public and involve stakeholders, the RM and Village ensured that the discussions and conversations between Councillors and staff were direct, informed, and comprehensive.

3. Methodology: Stakeholder Identification

Alongside the IAP2 Spectrum, the RM and Village also worked to identify stakeholders that affect, are affected by, or are perceived to be affected by, municipal district implementation. By reviewing the needs, expectations, and levels of interest of various groups, the RM and Village were able to identify several different stakeholder groups. Staff then placed these groups within a stakeholder matrix. This matrix delineates each stakeholder group's respective influence and interest towards the project.

Identified stakeholders include:

1. **'Urban' Residents:** Residents of residential property within the RM or Village of Edenwold, including:
 - a. Residents of Emerald Park;
 - b. Residents of the Village of Edenwold; and
 - c. Residents of Park Meadows Estates, Stone Pointe Estates, Jameson Estates, etc.
2. **Agricultural Residents:** Residents of agricultural property and agricultural producers within the RM or Village of Edenwold, including:
 - a. Residents living on acreages in the RM;
 - b. Farmers living within the RM; and
 - c. Farmers owning land in the RM.
3. **Business Owners:** Business owners within the RM or Village of Edenwold, including:
 - a. Business owners operating a business within the RM;
 - b. Business owners operating a business within the Village of Edenwold; and
 - c. Business owners leasing land within the RM or Village of Edenwold.
4. **External Residents and Business Owners:** Residents or business owners living or operating in neighbouring communities, including:
 - a. Residents of Balgonie, Pilot Butte, White City, and the RMs of Sherwood, Lumsden, Lajord, South Qu'Appelle, and North Qu'Appelle; and
 - b. Business owners operating a business within Balgonie, Pilot Butte, White City, and the RMs of Sherwood, Lumsden, Lajord, South Qu'Appelle, and North Qu'Appelle.
5. **Media:** Local and provincial media organisations, including:
 - a. Quad-Town Forum;
 - b. CBC;
 - c. CTV;
 - d. Global; and
 - e. Leader-Post; and others.
6. **Government:** Government institutions (both provincial and municipal), including:
 - a. Government of the Province of Saskatchewan;
 - b. Government of the RM of Edenwold No. 158;
 - c. Government of the Village of Edenwold; and

- d. Governments of other RMs and Communities, including Balgonie, Pilot Butte, White City, RM of Lumsden; and others.
- 7. **Non-Government Organisations:** Non-governmental organisations affected by the project, including:
 - a. Southeast Regional Library;
 - b. Saskatchewan German Council; and
 - c. SaskPower; and others.

<p style="text-align: center;">High Power – Low Interest Objective: Keep Satisfied</p> <p>Includes:</p> <ol style="list-style-type: none"> 1. Non-Governmental Organisations. 	<p style="text-align: center;">High Power – High Interest Objective: Engage & Consult</p> <p>Includes:</p> <ol style="list-style-type: none"> 1. Government (provincial); and 2. Government (RM and Village).
<p style="text-align: center;">Low Power – Low Interest Objective: Monitor</p> <p>Includes:</p> <ol style="list-style-type: none"> 1. External Residents and Business Owners. 	<p style="text-align: center;">Low Power – High Interest Objective: Keep Informed</p> <p>Includes:</p> <ol style="list-style-type: none"> 1. ‘Urban’ Residents; 2. Agricultural Residents; 3. Business Owners; 4. Media; and 5. Government (external).

The RM and Village prioritised stakeholder groups based on their position within the stakeholder matrix. Depending on the type of engagement and communication message, the RM and Village could make the best use of resources by targeting specific classifications.

4. Methodology: Stakeholder Communication Principles and Assumptions

To make efficient use of communication resources, the RM and Village adopted several guiding principles while communicating with stakeholders. These principles ensured consistent engagement between stakeholder groups and allowed public participation activities to be modified to suit each stakeholder. These principles include:

1. Ensure all information regarding the MD project is presented transparently.
2. Communicate with stakeholders in the manner that works best with them.
 - a. This is done by recognising that each stakeholder is different and should be approached using the communication channel that best suits them.
 - b. This is done by giving stakeholders options on how they can participate in the project and provide input.
3. Do not judge stakeholder values, but instead strive to understand priorities.

- a. This is done by keeping an open and curious attitude towards stakeholder history, concerns, and worries.
- b. This is done by celebrating creative solutions that overcome roadblocks, align values, and improve interest in the project.
4. Provide feedback to stakeholders on how their interests and concerns are addressed and resolved.
 - a. This is done by tracking commitments made to stakeholders and providing follow-up as needed.
 - b. This is done by ensuring the project team is communicative amongst themselves, coordinates public participation events, and shares information.
5. Keep a careful record of all stakeholder communications that occur over time.

RM and Village staff also made assumptions regarding the MD process and stakeholder engagement and interest. These assumptions shaped how staff engaged with stakeholders and the number of resources committed to each activity. Some notable assumptions made by the RM and Village include:

- 1. Transparency:** Stakeholders will expect the MD process to be transparent and accessible. Staff and Councillors will be expected to answer questions about the MD at any time (i.e. not only during engagement events), have accurate information, and be comfortable ‘forwarding’ difficult questions to subject-matter experts. Communication materials and messaging will use avenues and systems that have an existing following and are already used by RM and Village staff and ratepayers, including Facebook, newsletters, the Quad-Town Forum, and municipal websites.
- 2. Elected Representatives:** Stakeholders will expect their elected representatives to make the best decisions for their constituents. As Reeve/Mayor and Councillors, RM and Village ratepayers have elected their representatives to make significant decisions concerning long-term strategic planning, including creating a new municipality. Councillors will remain impartial during the MD process and strive to improve the region as a whole and not for their personal benefit.
- 3. Interest & Engagement:** Stakeholders will expect to be informed and consulted during the MD process. Due to the significant nature of this project, stakeholders will be interested in the process and will want to stay up-to-date with the MD project from beginning to end. Stakeholders will attend public engagement events and contribute to the project’s overall success. Staff will create several in-person and online opportunities for stakeholders to learn about the project and provide input. Further, staff will distribute communication materials after events to ensure all stakeholders are informed.
- 4. Government Participation:** As the first of its kind in the province, the provincial government and its ministries will be interested in seeing the MD project succeed. The RM and Village will frequently consult with the province and provide opportunities for provincial input. At the same time, due to the progressive nature of this project, the RM and Village will also be expected to create best-practice documents and research that other municipalities can use while creating their own municipal districts.

5. Public Engagement Plan

Working from the methodological foundations of the IAP2 Spectrum, stakeholder identification and matrix, and the stakeholder communication principles, the RM and Village created the Public Engagement Plan (PEP). The PEP helped plan communication activities from early 2021 to January 14th, 2022 (upon which staff submitted this document and all deliverables to the ministry for approval). The PEP has two primary objectives:

1. Increase Visibility of the MD of Prairieview; and
2. Increase Understanding of the MD Process.

Each objective is divided into a 1- to 12-month timeline (based on a starting date of May 1st, 2021), a list of supportive communication activities, and RM and Village staff responsible for each activity. The objectives also have associated metrics that ensure PEP objectives are promoted. Altogether, the RM and Village put \$10,000 towards the PEP. Staff used this money for newspaper advertisements, social media promotions, and other communications material. (see pages 7 and 8)

Each department also created a communication plan for its communication activities. This plan supports the PEP by providing a more specific description of each deliverable, how staff would implement the activity (i.e., Delivery Method), and the intended audience for each message. (see pages 9 and 10)

Program Objective: Increase Visibility of the MD of Prairieview				
Timeline (starting May 1 st , 2021)	Months 1-3 (May-July)	Months 4-6 (August-Oct.)	Months 7-9 (Nov-Jan. 2022)	Months 10-12 (Feb.-April)
Stakeholders: 'Urban' Residents, Agricultural Residents, Business Owners, External Residents and Business Owners, Media, Government, and Non-Government Organisations.				
Goal: Promote that the RM and Village are creating the province's first MD. Highlight the advantages of this project and engage residents to support this initiative. Use social and traditional media to increase awareness of the benefits of forming a Municipal District.				
Communication Activity	<ul style="list-style-type: none"> Develop a fact sheet for staff and Council Inform Councilors of the fundamentals of the MD, its benefits, and the project process Begin posting on social media about the MD Discuss the MD during Council meetings, and highlight discussions in follow-up council meetings Create MD website page Write Public Engagement Plan 	<ul style="list-style-type: none"> Announce 1st open house in September Host open house in RM and Village Speak with media about the MD, its process, and positive opportunities Include MD content in community newsletters (Pilot Butte, Balgonie, and WC/EP) Draft MD survey Continue posting on social media about the MD Keep MD website page updated Organize meetings with the Minister of Government Relations to keep the province informed Design new MD logo and letterhead 	<ul style="list-style-type: none"> Announce MD survey in November Promote MD survey in social media and on the website Hire a film company to make an informational video about MD Announce 2nd open house in January Host open house in RM Update Public Engagement Plan Distribute MD promotional material to SARM Continue posting on social media about the MD Keep MD website page updated 	<ul style="list-style-type: none"> Update Public Engagement Plan Submit Stakeholder Management Plan to the province Upon creation of MD, update all RM and Village branding with MD branding Upon creation of MD, promote MD to other governments while acting as leader Organize interviews with media organizations Update all RM and Village social media accounts with MD logo and name Order new banners and signs with the new MD logo
Assigned to	Communications Officer, Planner II, Manager of Planning, Administrator, COO	Communications Officer, Planner II, Manager of Planning, Administrator, COO	Communications Officer, Planner II, Manager of Planning, Administrator, COO	Communications Officer, Planner II, Manager of Planning, Administrator, COO
Metrics	<ul style="list-style-type: none"> MD Web page views Social media likes, shares, and comments Number of meetings held with other municipalities and government ministries Number of articles (print or online) in media Number of people filling out the survey Number of people attending open houses Number of questions received by staff concerning the MD by e-mail, phone, or in-person 			

Program Objective: Increase Understanding of the MD Process				
Timeline (starting May 1 st , 2021)	Months 1-3 (May-July)	Months 4-6 (August-Oct.)	Months 7-9 (Nov-Jan. 2022)	Months 10-12 (Feb.-April)
Stakeholders: 'Urban' Residents, Agricultural Residents, Business Owners, Media, Government, and Non-Government Organisations.				
Goal: Showcase the benefits of creating/joining an MD. Position the new MD of Prairieview as a leader in the province. Create deliverables that other municipalities across the province can use to create their own MD.				
Communication Activity	<ul style="list-style-type: none"> Hire Subject-Matter Expert to provide support to RM and Village Use fact sheet to educate Councilors and staff about the MD Use website to educate the public about the MD process and timelines 	<ul style="list-style-type: none"> Design open house posters that educate the public on the MD process Draft survey questions that gauge the public's understanding of the MD process Contact neighbouring communities and organize meetings to discuss the MD process and benefits 	<ul style="list-style-type: none"> Design open house posters that educate the public on the MD process Organize meetings with other interested municipalities to educate them on the benefits and 'tips and tricks' to creating an MD Draft 'What We Heard' report on popular questions (and answers) that emerged during public engagement Organize interviews with media about the benefits of forming an MD Work with the film company to ensure the video is entertaining and educational 	<ul style="list-style-type: none"> Write Operations Manual for MD of Prairieview Create an Operations Manual template that other municipalities can use Meet with the province as required to inform them of 'tips and tricks' to creating an MD
Assigned to	Communications Officer, Planner II, Manager of Planning, COO	Communications Officer, Planner II, Manager of Planning, COO	Communications Officer, Planner II, Manager of Planning, COO	Communications Officer, Planner II, Manager of Planning, COO
Metrics	<ul style="list-style-type: none"> MD Web page views Number of meetings held with other municipalities and government ministries Number of articles (print or online) in media 			

Deliverable	Description	Delivery Method	Frequency	Owner	Audience
Review and Meetings					
Technical Progress Review	Meeting to review project delivery issues, risks, challenges, and status	Meeting	Monthly	COO	Departmental Managers and team leads
Joint Implementation Status Review	Joint meeting between RM and Village to review project and deliverable issues, risks, challenges, and status	Meeting	Weekly (Thursdays)	COO	Departmental Managers, team leads, and project staff
Weekly Project Management Review	Meeting to review functional area issues, risks, challenges, and status	Meeting	Weekly	Project Manager	Project Manager and team leads
Project Major Milestone Meeting	Project, phase, or milestone review	Meeting	As-Needed	COO	Departmental Managers, team leads, and project staff
Functional Area Review	Meeting to review project deliverables, schedules, issues, risks, and challenges	Meeting	Monthly (Last Wednesday)	COO	Departmental Managers and team leads
Meeting with Service Providers	Joint meeting with service providers from the RM and Village	Meeting	As-Needed	Administrator	Departmental Managers and Service Providers
Reports					
Project Monthly Highlight Report	Regular update on overall progress, financials, milestones, and critical issues and risks	E-mail	Monthly	Project Manager	Project Manager, Departmental Managers, and project steering committee
Projects Logs	Regular update on critical project issues, risks, and changes	E-mail	Weekly	COO	Departmental Managers, project steering committee, and contractors (as required)
Meeting Minutes	Recording of project meeting decisions, actions, and issues identified during project meetings	E-mail	As-Needed	Project Manager	Department Managers and meeting participants
Project Announcement					
Task Reminders	Scheduled reminders for deliverable owners	E-mail	Weekly (Friday)	Project Manager	Departmental Managers, team leads, and project staff
Social Media Posts and Website Updates	Posting regular updates on the RM's and Village's social media accounts and website	Social Media	Monthly	Communication Officer	Public
Traditional Media Updates and Interviews	Organising articles and interviews to provide project updates	Trad. Media	Monthly	Communication Officer	Public
Training					
Council Training	Give Councillors project information to allow them to provide educated input	Meeting	Quarterly	Administrator	RM and Village Councillors
Council Qualification Training	Review responsibilities of Council and councillors within the municipal setting	Meeting	Quarterly	Subject-Matter Experts	RM and Village Councillors
Staff Training	Give RM and Village staff project information to allow them to transition from one municipality to another	Meeting	Quarterly	Administrator	RM and Village Staff

Consultations						
Project Executive Review	Meeting to align management and project steering committee objectives, goals, and deliverables	Meeting	Monthly	COO	Departmental Managers and project steering committee	
Project Steering Committee Review	Discuss and decide project objectives, goals, and deliverables.	Meeting	Monthly	COO	Project Steering Committee	
Project Subject-Matter Expert Review	Review project deliverables and their impact on project success, both during the process and following project completion	Meeting	Monthly	Subject-Matter Expert	Subject-Matter Expert, Provincial government, and Department Managers	
Restructuring Agreement Review Workshops	Review project deliverables for completion, quality, and alignment with project objectives and goals	Meeting	Bi-Weekly	COO	RM and Village Councillors	
Government Ministries and Agencies Review	Review project objectives and goals and present benefits to project completion, both through governance and efficiency	Meeting	Quarterly	Subject-Matter Expert	Subject-Matter Expert, Provincial government, and Department Managers	
Business Association Meeting	Review the MD process with local business leaders and answer business-specific questions	Meeting	As-Needed	COO	Business Owners	
Public Engagement						
Open House #1	Introduce the project to RM and Village residents and gather initial feedback	Event	As-Needed	Planner II	Public	
MD Survey	Gather RM and Village resident questions and concerns and gauge resident project interest and understanding	Event	As-Needed	Planner II	Public	
Open House #2	Answer resident questions and provide solutions to concerns brought up during Open House #1 and survey	Event	As-Needed	Planner II	Public	
Strategic Communication						
Develop a Stakeholder Management Plan	Proactively plan communication activities, principles, and methodologies	E-mail	As-Needed	Communication Officer	Departmental Managers, team leads, and project staff	
Updated Stakeholder Management Plan	Update plan as new information is received, new objectives are set, and deliverables are finalized	E-mail	As-Needed	Communication Officer	Departmental Managers, team leads, and project staff	

6. Activity: Government Ministries and Agencies Review

As part of the activities listed in the Public Engagement Plan, some activities were geared towards specific stakeholder groups, including ministries and agencies of the provincial government. During August and September 2021, project staff met with select provincial ministries to review the project, highlight opportunities for cooperation and collaboration, and discuss potential issues and concerns.

RM and Village staff met with the following ministries:

1. Highways;
2. Government Relations;
3. Energy and Resources;
4. Parks, Culture, and Sport;
5. Agriculture; and
6. Environment.

Due to COVID, these meetings took place online. They generally followed a standard agenda:

1. **Project Overview:** RM and Village staff provided an overview of the MD project, including details appropriate for the specific ministry. After this overview, RM and Village staff presented a written summary of the project to the ministry for future reference.
2. **Discussion:** A general conversation on the project focusing on three central questions:
 - a. Does your ministry anticipate any obvious concerns or issues with this project?
 - b. Does the project raise any further questions specific to the mandate of your ministry?
 - c. Does your ministry see any positive opportunities enabled by the project?
3. **Next Steps:** RM and Village staff provided material for internal distribution within the ministry's senior leadership. Further, based on questions posed by ministry staff, the RM and Village researched and provided follow-up answers as required.

Through these meetings, several themes emerged:

1. **Project Overview:** All ministries were supportive of the MD project, noting the potential benefits it could bring to the area. Many ministries congratulated the RM and Village for having a forward-thinking vision.
2. **Discussion:** None of the ministries identified any issues or concerns with the project. Many wished to be kept up to date with project progress and timelines.
3. **Next Steps:** Several ministries (notably Agriculture and Highways) highlighted how the MD project could facilitate new or expanded opportunities for the municipality. Agriculture noted the MD's potential as a 'preferred' location for agri-business development. Similarly, Highways indicated an interest in working closely with the MD on new or expanded projects, including on a pilot basis or within the scope of existing programs.

7. Activity: Council Training

As elected community representatives, it was integral that RM and Village Councillors have a strong understanding of the MD process and deliverables. To promote education and give councillors the ability to speak about the MD with their constituents, Subject-Matter Expert Keith Comstock, Executive-in-Residence at the Johnson Shoyama Graduate School, conducted several MD-information workshops and team building events. These workshops involved both RM and Village councillors and provided attendees with the opportunity to learn more about the legislative framework of the MD. They had the opportunity to learn about the specific effects the MD may have on residents living within their community and further speak on their behalf as elected representatives. Further, team-building workshops allowed councillors to work together and become a better team, improving their ability to collaborate within their own Council and with the other council (whether RM or Village).

8. Activity: Council Qualification Training

In addition to MD-specific training, RM and Village councillors also participated in training organised by the Johnson Shoyama Graduate School in late 2021. This program, called the ‘Municipal Governance Program,’ was held over three days and included such topics as:

1. Governance: What is it and why does it matter?;
2. Roles and Responsibilities;
3. Risk Management & Mitigation;
4. Liability and Conflict of Interest; and
5. Putting it All Together: Key Attributes of an Effective Council.

All participants in the training earned the Municipal Sector Governance designation (MS.Gov). By reviewing the responsibilities of Council and councillors within the municipal system, the qualification training provided councillors with the information to gainfully contribute to discussions concerning the MD and the municipality’s future.

9. Activity: Restructuring Agreement Review Workshops

As the project progressed, deliverables and meetings with stakeholder groups culminated in the Restructuring Agreement. This agreement outlines project details and required extensive Council discussion. Over three meetings, the Councils of both the RM and Village met and discussed the restructuring agreement in detail. These conversations allowed councillors to directly work together and use skills developed during qualification and team-building training.

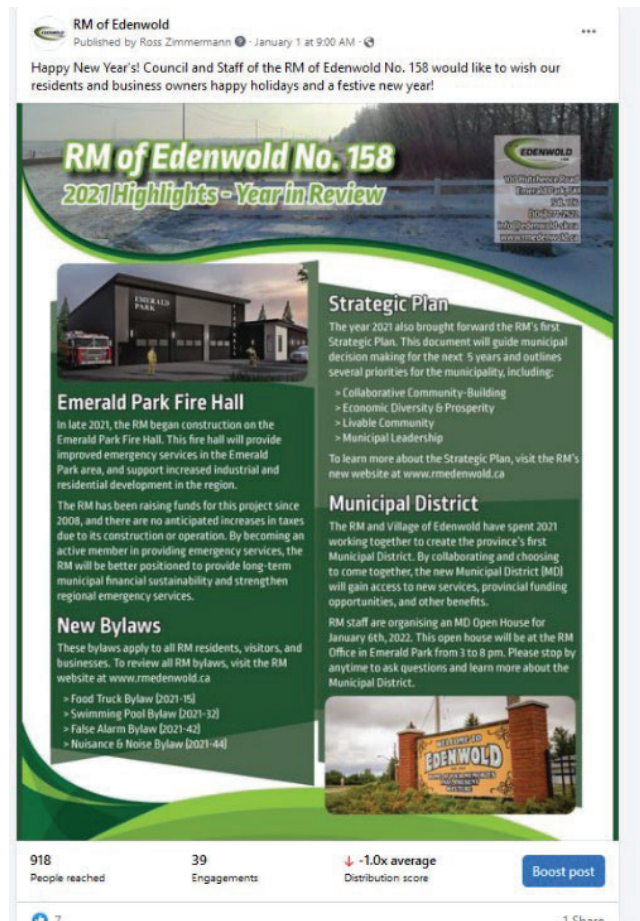
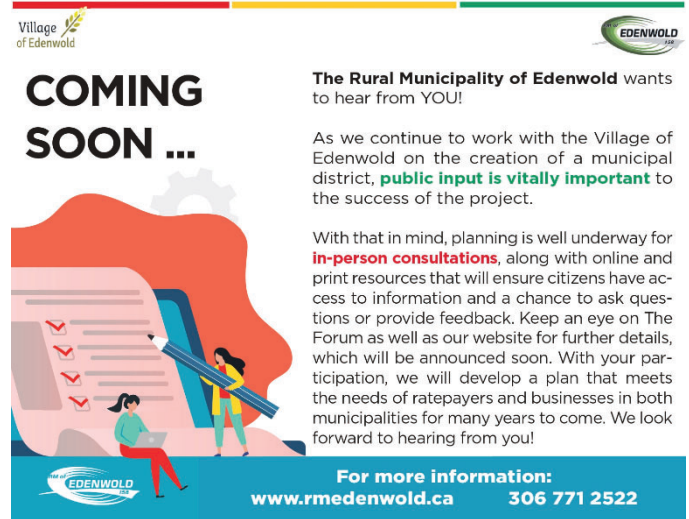
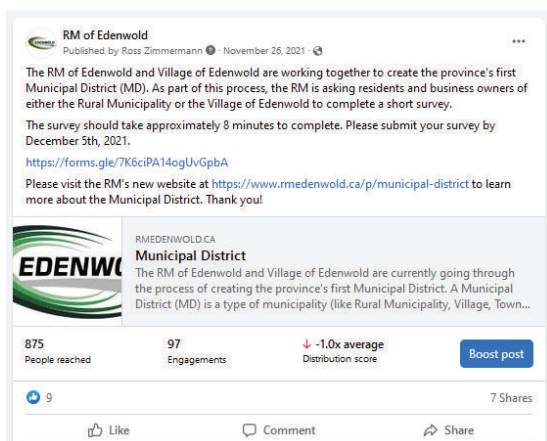
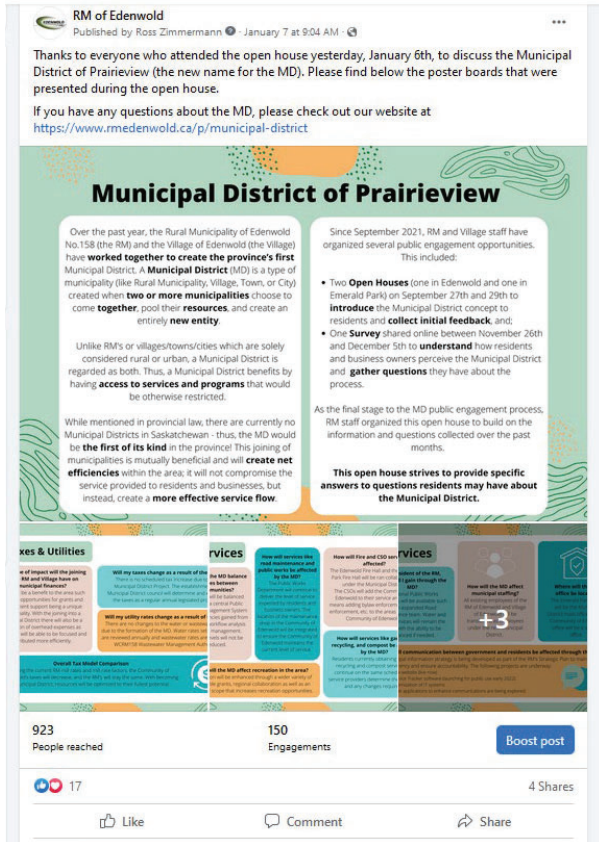
While some agreement items required minimal discussion, other questions involved extensive collaboration and review. Some topics that required in-depth debate include:

1. **Council Composition:** How many councillors should the MD Council have? How many from each area?
2. **Tax Direction:** How should taxes be spent within the areas previously managed by the RM and Village? Should special service areas be implemented within the MD?
3. **Elections:** When should the MD's first election be held? Who will be included in the interim council? What responsibilities should they be granted?
4. **Provincial Classification:** Will the new MD use urban systems (i.e., wards, mayor, SUMA) or rural systems (i.e., divisions, reeve, SARM)? Should the new MD be considered rural or urban by the province?
5. **Additional Discussions:** What other issues are specific to the RM or Village that need to be presented within the restructuring agreement?

10. Activity: Social Media Posts

The RM and Village frequently posted on social media to help build awareness of the project and pre-emptively answer stakeholder questions. The RM's Facebook page is followed by 1,465 people and is often used to promote RM events, programs, and initiatives. The RM's Facebook page is also promoted on the RM's website and all printed materials. The Village's Facebook page is followed by 268 people and promotes Village events, programs, and initiatives. It is referenced on the Village website and in some printed materials.

Some samples of Social Media posts include:



11. Activity: Business Association Meeting

Alongside other communication activities oriented towards the general public, Council, and provincial government, the RM and Village also recognised the importance of communicating with the business community. By ensuring business owners and employees were aware of the MD project, they had the opportunity to provide industry-specific input on the overall MD process. The RM and Village introduced the MD to business owners through emails, online newsletters, and a presentation hosted on November 10th, 2021. Organised by the White City – Emerald Park Business Association, this meeting provided member businesses with the opportunity to learn about the project, ask questions to the steering team, and highlight ways the MD may affect businesses. Following a general overview, RM and Village staff led a guided discussion among attendees. Many questions posed by business owners provided the steering team with the opportunity to highlight specific elements of the MD that may impact businesses in the area. Some notable questions include:

1. How will the MD affect business property taxes?
Answer: There are no anticipated increases in property taxes as part of the MD process (for residential and business properties). Instead, in some cases (for example, Village businesses), taxes may go down to meet the new MD mill rate.
2. How will the MD support economic development in the area?
Answer: The RM has an economic development that will continue following incorporation. This program includes the 'Green Fund,' First Aid Training, and regional partnerships. Further, by merging with the Village, Village businesses will also gain access to the economic development program and apply for these opportunities.
3. Will the MD stop or limit residential or commercial development during the process?
Answer: The MD Zoning Bylaw and Official Community Plan will be heavily based on the RM's ZB and OCP. As such, development will continue without any changes after incorporation. While the province reviews the MD application, the RM and Village will continue promoting and supporting developers as they work to improve the area. There will be no changes or limitations due to the MD project or process.

Business owners and community leaders appeared to appreciate being engaged with and having the opportunity to provide input on the MD process. Business owners seemed excited about the opportunities offered by the MD and wanted to continue receiving communications from the RM and Village concerning the progress and next steps of the MD project.

12. Activity: Open House #1

To introduce the MD project to RM and Village residents, staff organized a series of open houses in late September. These open houses, one taking place in the Village and the other taking place in the RM, provided residents with an overview of the project and allowed them to provide initial feedback.

The Village Open House took place on September 27th, 2021, from 6:00 pm to 8:00 pm in the Community Hall. Staff promoted the open house to Village residents and neighbouring RM residents. The RM Open House took place on September 29th, 2021, from 10:00 am to 4:00 pm and 6:00 pm to 8:00 pm. This open house was promoted to RM residents living in Emerald Park and the surrounding area. Presentation material was shared between both open houses and included a series of 6 posters highlighting:

1. Process;
2. Restructuring Agreement;
3. Public Engagement;
4. Advantages (of the MD);
5. Changes (that may positively benefit RM/Village residents); and
6. Map of the Area.

Residents were also encouraged to complete a short survey that gauged their interest and general level of project comprehension. Councillors and staff from both municipalities attended and provided answers to ratepayer questions. Overall, the open houses were poorly attended by residents, well attended by councillors and staff, and fulfilled their primary objective of providing residents with the opportunity to learn more about the MD.

Altogether, 26 residents attended the open houses (11 from Edenwold and 15 from the RM). Due to the come-and-go nature of these open houses, attendees discussed a variety of subjects, from taxes to childcare. Village residents were largely curious about the MD and the benefits it might bring, while RM residents were largely supportive. Attendee attitudes are mirrored in their written surveys. Village residents were concerned about how taxes might change because of the MD and were anxious about losing the community's rural character. Village attendees were also looking forward to changes around municipal governance and opportunities for growth. RM attendees were excited about opportunities to share resources and benefit from economies of scale. However, some attendees were also worried about how service delivery might change with the transition from RM to MD.

The open houses were promoted online, in the QuadTown newspaper, and through word of mouth. The Village of Edenwold also sent out a mail-out several days before the open house.

While the number of attendees was not as expected (with attendee to staff/council ratios ranging from 1:1 to 1:1.5), attendees had the opportunity to speak with councillors from the RM and Village and learn about the MD process.

Specific Quotes: Village

"I would like to know exactly how the municipal district will benefit the village."

"I think this is a good move and will benefit residents."

"Time to move away from the present council. It is stagnant [and has] no communication."

"Don't want to lose the rural feel of the community."

RM

"Does [the MD] affect me financially – raise in taxes?"

"I see no benefit to Emerald Park harmonizing our bylaws with those of Edenwold."

"If we want to improve services, improve services; MD is not required."

13. Activity: MD Survey

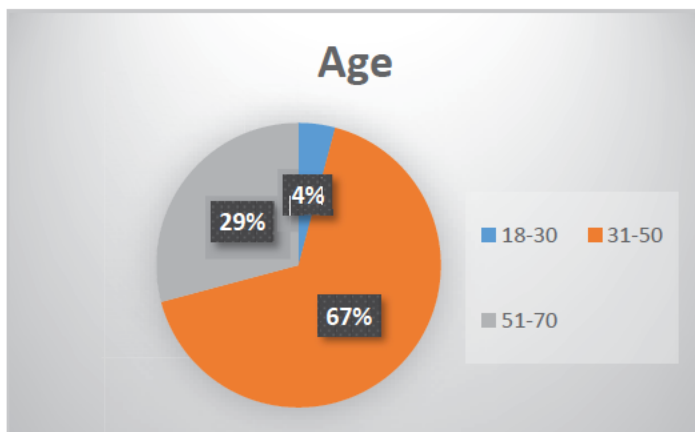
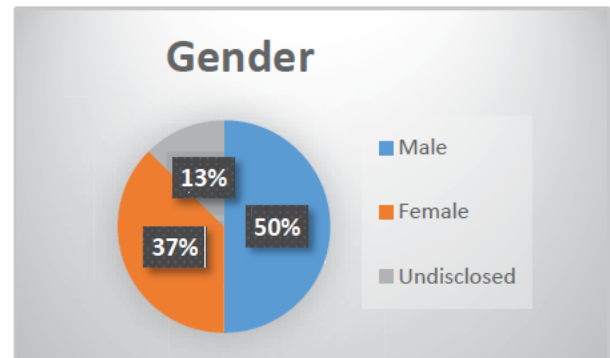
In addition to the September Open Houses, RM and Village staff also organised an online survey for residents and business owners of the RM and Village. The survey was open from November 26th to December 5th, contained 21 questions (though questions were divided into two independent streams of 13), and took approximately 8 minutes to complete. Staff promoted the survey on the RM and Village websites and social media accounts.

Due to the limited number of attendees at the September Open Houses, the survey was designed to gather more information from residents surrounding their attitudes towards the MD. The survey also gave residents and business owners who didn't attend the open houses the opportunity to participate in the public engagement process. The survey was designed with two streams, one stream for RM residents and business owners, and another stream for Village residents and business owners. Each stream also had a section that collected demographic information.

Altogether, 24 surveys were submitted, with 9 from the Village of Edenwold and 15 from the RM of Edenwold. This number is lower than expected; however, the survey achieved its purpose of collecting more information from ratepayers. It also gave residents and business owners the ability to participate in the MD public engagement process, whether they had attended the open houses or not.

Summary of Demographic Information

Of the 24 surveys submitted, the gender of respondents included: 12 self-identified men and 9 self-identified women. A total of 3 respondents chose not to state their self-identified gender.



When asked their age, 16 respondents were between the ages of 31 and 50, 7 were between 51 and 70, and 1 was between 18 and 30. Most submissions came from residents living in three areas – 8 from the Village of Edenwold, 7 from Emerald Park, and 6 from country residential subdivisions (including Stone Pointe, Spruce Creek, Crawford Estates, etc.)

Village Summary

A total of 9 Village residents submitted a survey – there were no business owner submissions. Of those 9, 8 had previously heard that the Village and RM were working together to form an MD, and 1 had not. A majority (6 people) of those who had previously heard about the MD learned about it through word-of-mouth with staff or Councillors, the other two people learning about the MD through Facebook or a mail-out.

When asked what they would like to see change or stay the same during the MD process, ‘Stay the Same’ was the predominant answer for several categories

There were several categories where ‘Stay the Same’ was closely balanced by ‘Open for Change,’ including Website, Emergency Services (CSO), and Bylaw Enforcement. ‘Open for Change’ was the predominant answer in only one category, Recreation.

Explanations for the focus on ‘Stay the Same’ vary between respondents; however, some notable quotes include:

“We don’t need another level of government. The idea of a new MD is overly bureaucratic and unnecessary.”

“It’s fine the way it is. Why change it?”

“I would like the Village of Edenwold to have its same identity and with the assistance of the MD help the Village to grow and prosper.”

“It’s always a concern when a big corporation starts snatching up small entities; what’s the big play here?”

“Bylaws in the village only apply to a certain few individuals and not to friends of the council or Mayor.”

“Communication from the Village has been minimal and only brief in regards to the MD.”

When asked what residents are excited about with the MD, 5 said they were not excited about anything, and 1 said they were looking forward to the MD because of its scale and new opportunities for community grants.

When asked what residents need more information on, several residents had questions focused on quality-of-life, including how tax rates might change, how bylaws will be altered, how the Village of Edenwold will be represented in MD Council, and how the MD will ensure roads are maintained.

Overall, Village submissions were critical of the MD process. Residents do not feel they have adequate information and would like more details outlining how the MD will benefit them directly. Further, due to the close-knit character of the community, they do not want to see the Village lose its rural character and charm.

“Stay the Same”	“Open for Change”
Taxes	Website
Utility Rates	Emergency Services (CSO)
Garbage & Recycling Program and Schedule	Bylaw Enforcement
Road Maintenance & Snow Removal	Recreation
Location of Municipal Office	
Council Representation	
Emergency Services (Fire)	
Municipal Staffing & Administration	
Planning and Development	

RM Summary

A total of 13 RM residents and 2 RM business owners submitted surveys. Of these 15, 10 had previously heard that the RM and Village were working together to form an MD, and 5 had not. Most respondents first heard about the MD through Facebook (5), followed by word-of-mouth with

neighbours (2), and a mail-out (1). Two respondents didn't remember where they had first learned about the MD process.

Focusing on categories that the MD could change or keep unaltered, RM respondents were relatively balanced between 'Stay the Same' and 'Open for Change.' Some categories leaned heavily towards 'Stay the Same,' including Taxes, Utility Rates, Garbage & Recycling Program and Schedule, and Location of Municipal Office. Other categories leaned one way or the other by only 1 vote

Like the Village, only Recreation received predominantly 'Open for Change' votes.

Explanations for respondent choices between 'Stay the Same' and 'Open for Change' include:

"Seems to be working as is."

"The RM office, staff, and council seem to run efficiently without the need for change."

"As an Emerald Park resident, I'm not sure I'll gain anything."

"I would like to see a stronger focus on rural (farm and acreage) residents, not just those living in Emerald Park or Edenwold."

When asked what they were excited about with the MD, 5 respondents said they were not excited about anything, 2 were excited about opportunities for regional collaboration, and 1 said they were more scared of the MD than excited.

When asked what residents need more information on, RM respondents focused on financial questions. These include how tax rates might change, what type of financial drain the Village will have on the RM, and what economic benefits RM ratepayers will gain by joining the MD.

Overall, RM submissions were more positive towards the MD process. While RM respondents are still concerned and would like more information about the MD, they are optimistic about the MD and the changes taking place in the region.

"Stay the Same"	"Open for Change"
Road Maintenance & Snow Removal	Emergency Services (Fire)
Municipal Staffing & Administration	Emergency Services (CSO)
Taxes	Bylaw Enforcement
Utility Rates	Council Representation
Garbage & Recycling Program and Schedule	Planning & Development
Location of Municipal Office	Website
	Recreation

14. Activity: Open House #2

Based on questions and concerns that emerged during the first open house and survey, RM and Village staff organised a second Open House for early January. This open house provided specific answers to questions previously asked to staff and council, including questions regarding taxes, municipal governance, and other topics that required further elaboration.

Staff hosted the open house at the RM office on January 6th, 2022, from 3:00 pm to 8:00 pm. The event was promoted through social media and in the local newspaper. The open house included a series of 6 posters highlighting:

1. Overview;
2. Taxes & Utilities;
3. Services;
4. Services (2);
5. Governance; and
6. Governance (2).

Councillors and staff from both municipalities attended the open house, answered ratepayer questions, and elaborated on poster materials.

Altogether, 11 residents attended the open houses. Due to the follow-up nature of this open house, discussion was more directed and explicitly focused on questions and concerns attendees had. Some questions included:

1. How will the Community of Edenwold maintain its unique character and identity as part of the MD?
Answer: By changing the name from the RM/Village of Edenwold to the MD of Prairieview, the Community of Edenwold will maintain its unique character. Further, through increased funding, residents of the community of Edenwold will have improved access to funds for community events and programs.
2. How will the number of councillors be affected by the creation of the MD?
Answer: The Community of Edenwold will have 1 councillor (for the new division 8), who will join with the 7 other councillors already representing the RM. Further, while there are 8 councillors for the interim council, this number (and each division's geographic area) may change to align with provincial requirements concerning population:councillor representation.
3. Will the new MD maintain SARM or SUMA membership?
Answer: The MD will maintain SARM membership for the foreseeable future. However, following review and discussion with SARM and SUMA, membership may change.

Of the 11 attendees, 7 were RM residents, 3 were Village residents, and 1 was a resident of Pilot Butte. RM residents were largely uninterested in the legislative framework of the MD and instead wanted to know how services might be impacted (for example: taxes, utility, recreation, etc.). Village residents were largely positive towards the MD project and wanted to learn how MD resources could support community initiatives, for example, through the creation of a co-op daycare or the installation of an ATM. Finally, the Pilot Butte resident was curious about the opportunity Pilot Butte had to join the MD in the future. Overall, while attendance was lower than expected, the open house achieved its goal of providing detailed answers to specific stakeholder concerns and provided

residents and business owners with the opportunity to learn more about the MD project before completion.

Specific Quotes:

“If this is such a good idea, why hasn’t it been tried before?”

“With this plan, Emerald Park becomes even more overwhelmed between rural and urban councillors.”

“I think it’ll be good to give village residents access to new programs like grants.”

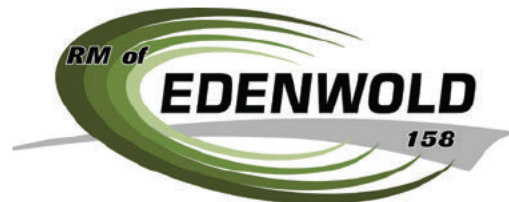
“Are there municipal districts in other provinces? What is the RM using as its foundation for this project?”

15. Conclusion

By taking a comprehensive approach to stakeholder management and public engagement, the RM and Village have been able to center the input of stakeholders and residents of the community. Staff did this by adopting a best-practice approach through the IAP2 spectrum and ensuring stakeholders were kept informed and engaged throughout the process. While many of the assumptions made by staff were correct, some assumptions were overstated. Nonetheless, by taking a proactive approach to engaging with stakeholders, all events successfully allowed interested stakeholders to provide input and learn more about the MD process. The RM and Village are proud of the work done to keep stakeholders engaged and look forward to the future for the region as the new Municipal District of Prairieview.

Municipal District of Prairiewood

Appendix F: Public Notices for Public Participation Events



24 Pages

It's election season ... again



ADVANCE POLLS, LIKE THIS ONE AT THE NEW HORIZONS COMMUNITY CENTRE IN SEDLEY, WERE OPEN FRIDAY THROUGH MONDAY AHEAD OF CANADA'S 44TH FEDERAL ELECTION, WHICH IS SCHEDULED FOR SEPT. 20. LOCAL CONSERVATIVE INCUMBENTS ROBERT KITCHEN (SOIR-MOOSE MOUNTAIN) AND ANDREW SCHEER (REGINA-QU'APPELLE) ARE EACH FACING FOUR CHALLENGERS FOR THEIR RESPECTIVE SEATS IN PARLIAMENT, THOUGH RECENT POLLING DATA SEEMS TO INDICATE BOTH MEN WILL BE RE-ELECTED BY A COMFORTABLE MARGIN. NATIONALLY, POLLS SHOW SUPPORT FOR THE GOVERNING LIBERALS AND OPPOSITION CONSERVATIVES TO BE ROUGHLY EQUAL, THOUGH CONSERVATIVE SUPPORT REMAINS HIGHLY CONCENTRATED IN WESTERN CANADA. FORUM PHOTO BY BRAD BROWN

Community art project taking flight in Vibank

BRAD BROWN
The Forum

Community members are being invited to attend a trio of public crafting sessions in Vibank over the next few days, as the village embarks on a collaborative art project.

When complete, the project will see paper feathers created by local individuals woven together into a set of wings that will then be displayed throughout the village.

The idea was the brainchild of area resident Dakota Jackson, who said she was inspired by a similar mural at the Saskatoon zoo.

"My children posed in front of it and I thought it was such a simple but wonderful example of interactive art, so I took that idea and added in the collaboration piece," Jackson explained.

Jackson took the idea to the village and received a grant from the South East Sport, Culture and Recreation District to fund the project, which she says is designed to emphasize collaboration while also offering a unique opportunity for community engagement.

Weather permitting, crafting sessions are scheduled to be open

to the public outside the Heritage Building in Vibank on Friday from 3-7 p.m. as well as Saturday and Sunday from 10 a.m.-4 p.m.

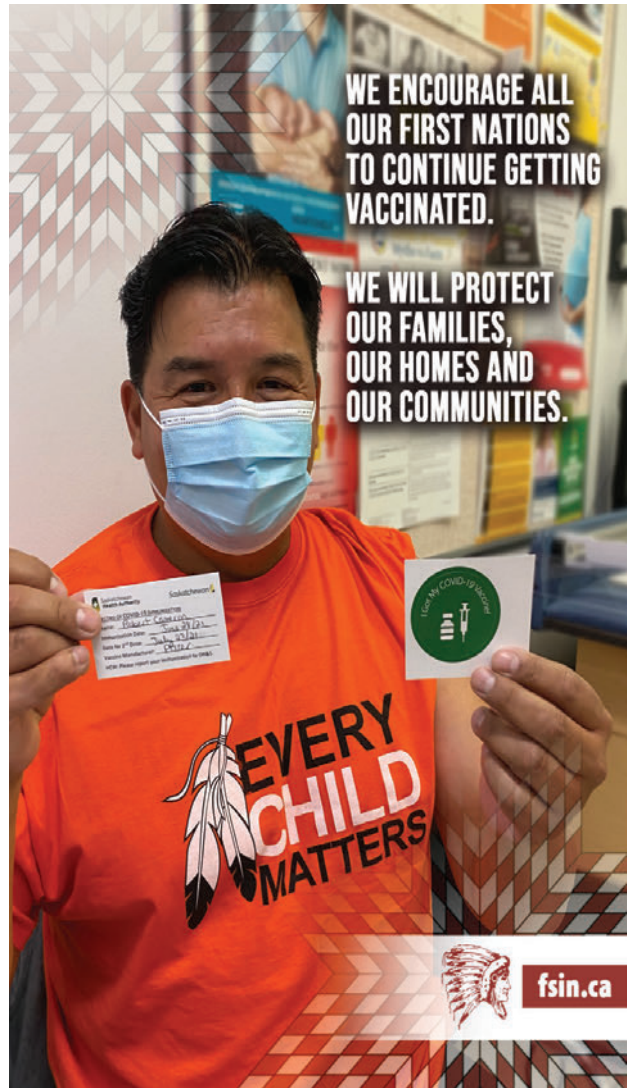
All supplies will be provided and anyone who is unable to attend but still wishes to contribute can print a template from the village's Facebook page, then return their completed feather to the village office.

"This is a great way for communities to come together and a great example of small acts creating large impacts," said Jackson.

Jackson added that the mural is intended to be a permanent monument and provide a unique photo opportunity within the village, but that its exact location is still to be determined. It also remains possible that the mural will have many homes throughout the year.

"It will be made so that it can be moved to different locations in the community depending on availability and accessibility of spaces," she said. "The goal is for residents and people passing through can access and interact with the mural."

An unveiling event is tentatively scheduled for the last weekend in September.



The Village of Edenwold and the RM of Edenwold have begun working together to create a new municipality, the Municipal District (MD) of Edenwold.

Village and RM Staff and Council would like to invite you to an open house to learn more about the MD and answer any questions you have. Residents from the Village and RM are welcome to attend either open house.



Village Open House:

Monday, September 27th, 2021, from 6 to 8 pm
Edenwold Community Hall - 204 Brewer Street, Edenwold

RM Open House:

Wednesday, September 29th, 2021, from 1 to 4 pm and 6 to 8 pm
RM Office - 100 Hutchence Road, Emerald Park

If you have any questions, please contact Ross at 306-347-2975, or at rossz@edenwold-sk.ca

See you then!



Abrahamson made mark on local, national, world stages

BRAD BROWN
The Forum

That the Montmartre of today has a library, seniors' centre, local health board, thriving arts scene and a relatively new municipal office is a testament to the work of many people. The same could be said for the first time Canada hosted a Winter Olympic Games.

One common thread through all of it? Cal Abrahamson.

Abrahamson, who moved to Montmartre with his wife Yvonne in 1996, died Aug. 3 at the age of 91.

Age however seemed to be no matter for Abrahamson during his 25 years in the community, even after being diagnosed with cancer last fall. Given just a few months to live, he naturally opted against running for an eighth term on village council in last year's municipal election.

Anything other than seeing his seventh term through to completion though was not an option.

"He came to his last meeting in October, and looking at him he probably shouldn't have been there, but he was definitely not going to miss his last meeting, that's for sure," Montmartre mayor Rob Chittenden recalled in a recent conversation with The Forum.

Chittenden added that Abrahamson's impact on the community in the preceding years bordered on immeasurable.

Abrahamson's obituary states that he organized the Montmartre Arts Council, which Chittenden said disbanded only in "the last five or six years," as well as the local effort behind the MS Bike Tour fundraiser in 1997. He also chaired the local Communities In Bloom committee that won

the Saskatchewan competition in 1998, co-chaired the committee that built the village's library and municipal office for the village and RM of Montmartre, and served for a time as chairman of the area's economic development and tourism committee.

He was first elected to village council in 1997 and served as mayor from 2003-09 before being succeeded by Chittenden. In more recent years he served as an advocate for — and the village's liaison with — Montmartre's seniors' centre.

"Cal was very active in the community," said Chittenden. "Anything that was going on in the community, he was always there whether volunteering at it or spearheading it ... he was very passionate, very committed."

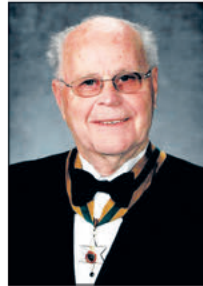
That commitment didn't stop in Montmartre, however.

Beyond the boundaries of his adopted hometown, Abrahamson worked in Saskatchewan with such institutions as the MacKenzie Art Gallery, the Regina Catholic School Division (then known as the Regina Separate School Board), the province's 1971 homecoming event, the Regina Performing Arts Theatre and Government House.

One province to the west, where Abrahamson made his home for a time during the 1970s and '80s, he was involved in various capacities with the Calgary Stampede, the Calgary Zoo and the 1983 World Theatre Mosaic festival, as well as the committee that brought the 1988 Winter Olympics to Calgary.

Those Olympics were the first Winter Games to be held in Canada and second Olympics overall to be held here after the 1976 Summer Games in Montreal. Abrahamson's obituary stated that he served on the bid committee along with former Calgary mayor Ross Alger, and later served as chairman of the committee that named the mascots for the Calgary Olympics. The 1988 Winter Games were awarded to Calgary by the International Olympic Committee (IOC) at Baden-Baden, Germany in September 1981.

In a recent interview with The Forum, long-time Canadian Olympic Committee (COC) and IOC member Dick Pound recalled the challeng-



CAL ABRAHAMSON

es that went into bringing those Games both to Canada in general and the Prairies more specifically. Pound has served on the COC's executive since 1968, founded the World Anti-Doping Agency in 1999, and is also a two-time former vice-president of the IOC.

"They were bidding against a bid from Vancouver ... and the IOC's deal was that if there was more than one city bidding from a single country, then the national Olympic committee has to make a choice," said Pound.

Pound added that previous Olympic bids from Calgary had stalled on the issue of proposed usage of national parks in the area, but that the city's 1988 bid resolved many of those issues by moving various events to Kananaskis, Canmore and what eventually became Calgary Olympic Park.

In any event, the COC's choice ended up being Calgary, which set up a vote in Germany between the bid from Canada and competing bids from Sweden and Italy. Italy's bid was eliminated in the first round of balloting, and Canada went on to beat the Swedish bid by 17 votes.

"Fortunately nobody seemed to like the Swedes, so we got by them and snuck by them," said Pound.

Those Olympics then ran from Feb. 13-28, 1988, with 1,423 athletes representing 57 nations participating.

For his work with the Saskatchewan Community Theatre, Calgary Zoo, promotion of Inuit fine art, and general encouragement of other "cultural, economic and humanitarian endeavours" Abrahamson was invested as a member of the Order of Canada on April 18, 1990.

He was promoted to officer within the Order on Oct. 24, 2003 for his unyielding "devotion to the arts," including his specific interest in advocating for First Nations artists.

In a 2016 interview with The Forum, Abrahamson said "I'm humbled by the honours that are given to me, but I'm not doing it for the honours, I'm doing it for the intense interest. I appreciate when I do get recognized ... but it is not the driving force."

Speaking to the importance of local involvement, he added: "The strength of the country depends on the community."

Abrahamson's obituary said he was predeceased by his parents Leonard and Aileen, as well as siblings Velma, Shirlene, Willard and Larry.

He is survived by his wife Yvonne, son Rhett, daughter Calla, six grandchildren, his brother Marvin, and his sisters Bonnie and Denise, along with numerous nieces and nephews.

Now Open

Candace Leake, M.S.
Audiologist
Registered Sk. Lic#1306

1834 E. Victoria Ave Regina, SK S4N 7K3
Web: www.hearwithme.ca Email: candace@hearwithme.ca
Phone: 306-543-4327 Fax: 306-543-4312

Caretaker

Odessa Community Arena
(Odessa, SK)

Dates: mid-October to mid-March

Duties include but not limited to:

- Ice maintenance including running a zamboni
- General cleaning, including lobby, garbage and dressing rooms
- Assistance to rental patrons, as needed

Salary negotiable and based on experience.

Please send resume with references to lgaezt@hotmail.com.

For more details, contact Leonard Gaetz at 306-699-7543.

The Village of Edenwold and the RM of Edenwold have begun working together to create a new municipality, the Municipal District (MD) of Edenwold.

Village and RM Staff and Council would like to invite you to an open house to learn more about the MD and answer any questions you have. Residents from the Village and RM are welcome to attend either open house.

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RM Office - 100 Hutchence Road, Emerald Park

If you have any questions, please contact Ross at 306-347-2975, or at rossz@edenwold-sk.ca

See you then!



RM of Edenwold

Published by RM Edenwold · August 27, 2019 ·



Council update in brief...

- Council had a discussion about civic addressing and emergency response in rural areas, making a renewed commitment to collaborating with government relations on civic addressing to meet the needs of the members of our communities. - Council acknowledged the province approved a 100% abatement for Communiskate education tax. - Council discussed agenda items to put forward for the upcoming Municipal District meeting with the Village of Edenwold.



5
People reached

16
Engagements

Boost post

14

2 Shares



Municipal District Informational Open House

Thursday, January 6, 2022
 3:00pm - 8:00pm
 RM of Edenwold Office
 100 Hutchence Road,
 Emerald Park

If you have any questions, please contact Paige at 306-347-2967, or at paige.boha@edenwold-sk.ca

The RM of Edenwold and the Village of Edenwold invite you to join us at an Informational Open House regarding the Municipal District. Any person wishing to attend must provide verification of proof of vaccination or a negative COVID test.



RM of Edenwold
 Published by RM of Edenwold · December 23, 2021 at 4:16 PM

Visit the COVID-19 Information Center for vaccine resources. [Get Vaccine Info](#)

Edit

5

1 Share

Like Comment Share
 Comment as RM ...



RM of Edenwold

Published by Ross Zimmermann · December 23, 2021 at 9:00 PM ·

The RM of Edenwold will be hosting an open house on Thursday, January 6th, 2022 from 3 pm to 8 pm to present information and answers to questions concerning the Municipal District.

This open house will be taking place at the RM Office at 100 Hutchence Road, Emerald Park. This come-and-go open house will allow residents and business owners of the RM or Village the opportunity to ask questions and learn more about the Municipal District. We look forward to seeing you there!

Edit

6



Like



Comment



Share



Comment as RM of E...



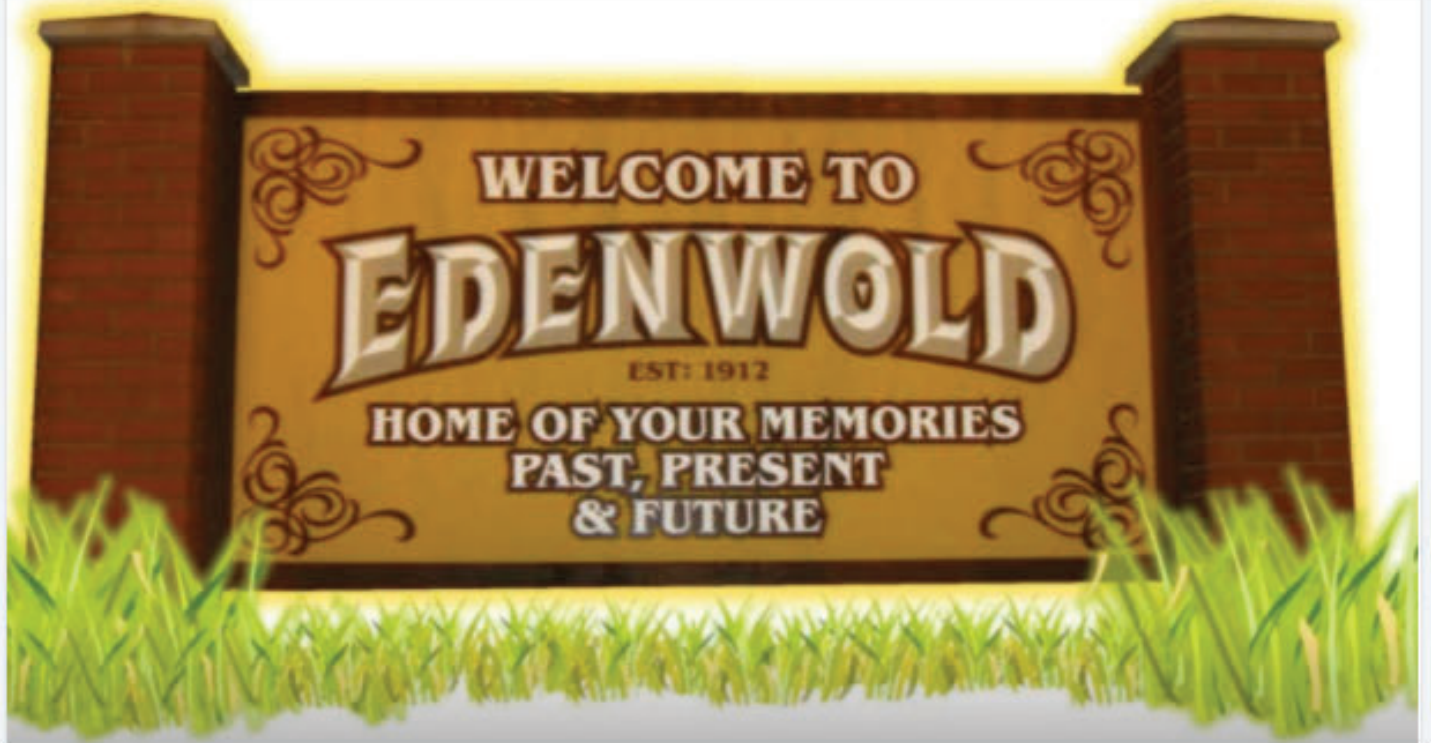


RM of Edenwold is at Village of Edenwold.

Published by RM Edenwold · January 24, 2020



The RM of Edenwold and the Village of Edenwold Council members & Administrators met at the Village Hall on January 23rd, 2020 to continue discussions on municipal districts and the parameters of a restructuring agreement between the two municipalities. The Municipal District governance model and regional philosophy has been the foundation for our discussions and both municipalities look forward to our next scheduled meeting on March 26th, 2020 to continue the dialogue.



12

People reached

19

Engagements

-

Distribution score

Boost post

15

1 Comment 3 Shares

Like

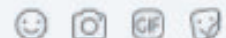
Comment

Share

Most relevant



Comment as RM of Edenwold



Joy Hradecki
Nice sign!

Like · Reply · Hide · 1y



RM of Edenwold

Published by Ross Zimmermann

January 6 at 4:33 PM

Stop by today, the RM office before 8:00 PM to learn more about the Municipal District project and have all of your questions answered! This is the last public engagement opportunity for this project so you won't want to miss out.

Thurs, Jan 6th, 3:00 PM to 8:00 PM
100 Hutchence Road
Emerald Park, SK

Edit

7

1 Share

Like

Comment

Share

Comment as RM of E...



Thanks to everyone who attended the open house yesterday, January 6th, to discuss the Municipal District of Prairieview (the new name for the MD). Please find below the poster boards that were presented during the open house.

If you have any questions about the MD, please check out our website at <https://www.rmedenwold.ca/p/municipal-district>

Municipal District of Prairieview

Over the past year, the Rural Municipality of Edenwold No. 158 (the RM) and the Village of Edenwold (the Village) have **worked together to create the province's first** Municipal District. A **Municipal District (MD)** is a type of municipality (like Rural Municipality, Village, Town, or City) created when **two or more municipalities** choose to come **together**, pool their **resources**, and create an entirely **new entity**.

Unlike RMs or villages/towns/cities which are solely considered rural or urban, a Municipal District is regarded as both. Thus, a Municipal District benefits by having **access to services and programs** that would be otherwise restricted.

While mentioned in provincial law, there are currently no Municipal Districts in Saskatchewan - thus, the MD would be **the first of its kind** in the province! This joining of municipalities is mutually beneficial and will **create net efficiencies** within the area; it will not compromise the service provided to residents and businesses, but instead, create a **more effective service flow**.

Since September 2021, RM and Village staff have organized several public engagement opportunities. This included:

- Two **Open Houses** (one in Edenwold and one in Emerald Park) on September 27th and 29th to **introduce** the Municipal District concept to residents and **collect initial feedback**, and;
- One **Survey** shared online between November 26th and December 5th to **understand** how residents and business owners perceive the Municipal District and **gather questions** they have about the process.

As the final stage to the MD public engagement process, RM staff organized this open house to build on the information and questions collected over the past months.

This open house strives to provide specific answers to questions residents may have about the Municipal District.

The poster boards provide detailed information about the services and utilities that will be provided by the new Municipal District of Prairieview. Key points include:

- Services & Utilities:** Details on how services will be provided, including water, sewer, and garbage collection.
- How will services be provided?** Explains the role of the RM and Village in providing services, and how the MD will coordinate these services.
- How will the RM and Village be affected?** Discusses the impact of the MD on the RM and Village, including changes to council and staff.
- How will services be provided by the MD?** Lists the services that will be provided by the MD, such as water, sewer, and garbage collection.
- How will services be provided by the MD?** Further details on the MD's role in providing services, including the appointment of a Mayor and Councillors.

931
People reached

150
Engagements

Boost post

17

4 Shares



RM of Edenwold

July 9, 2019

Council update in brief — Council approved recreation municipal tax abatements for 2019. This results in a 100 per cent municipal tax abatement for Communiskate in Emerald Park and 50 per cent municipal tax break for three golf courses within the RM. — Speed limits on the following roads will be reduced from 80 km/h to 60 km/h: Inland Road (at Highway 48), Range Road 2175 between Highway 1 to the railway tracks south of Highway 46, Range Road 2174 from Highway 48 (aka Old 16), Range Road 2174 A - through Section 17-17-17. Posted speed signs will be changed. — From the build permits update: 36 have been issued this quarter (April to June) at a value of \$27,809, 748. The Y-T-D value of build permits: \$31,309, 748. -- Council passed a motion to explore municipal district options with the provincial government. This follows a motion passed by the Village of Edenwold council last night Pictured here: Jim Sigmeth, Pest Control Officer for the RM, provided a weed control update to council, Tuesday, July 9. [See less](#)

[Edit](#)

[Paige Boha and 18 others](#) 5 Shares

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[Write a comment...](#)



RM of Edenwold

Published by Ross Zimmermann · November 26, 2021



The RM of Edenwold and Village of Edenwold are working together to create the province's first Municipal District (MD). As part of this process, the RM is asking residents and business owners of either the Rural Municipality or the Village of Edenwold to complete a short survey.

The survey should take approximately 8 minutes to complete. Please submit your survey by December 5th, 2021.

<https://forms.gle/7K6ciPA14ogUvGpbA>

Please visit the RM's new website at

<https://www.rmedenwold.ca/p/municipal-district> to learn more about the Municipal District. Thank you!



RMEDENWOLD.CA

Municipal District

The RM of Edenwold and Village of Edenwold are currently going through the process of creating the province's first Municipal District. A Municip...

876

People reached

98

Engagements

↑ +1.0x average

Distribution score

Boost post



9

7 Shares



We want to thank all our ratepayers who participated in the public engagement sessions for the Municipal District, organized by the RM of Edenwold and the Village of Edenwold. Thank you, everyone, for bringing your expertise and experience to the table and for engaging in such fruitful, constructive, and open exchanges during the two days of open house sessions - hosted at the Village Community Hall and RM Office. Your contributions are greatly appreciated. We intend to take what we learned and the values and ideas you shared and incorporate it into our daily operations.

Municipal District of Edenwold - Process

What is a Municipal District?

A Municipal District (MD) is a type of Municipality (like Rural Municipality, Village, Town, or City) created when at least one urban and one rural municipality choose to come together, pool their resources, and create an entirely new entity.

Unlike RMs or Villages/Towns/Cities that are solely considered rural or urban, a Municipal District is regarded as both! By being considered both urban and rural in the province's eyes, Municipal Districts benefit by having access to services and programs that would be otherwise restricted.

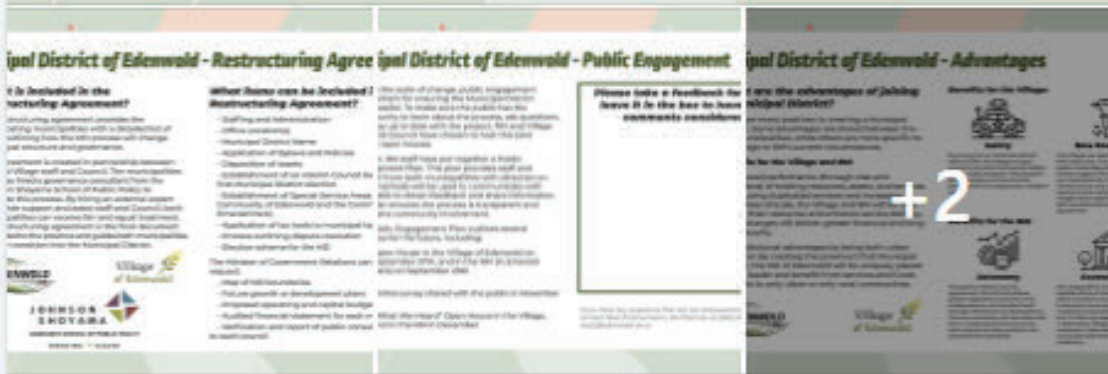
While mentioned in provincial law, there are currently no Municipal Districts in Saskatchewan - thus, the MD of Edenwold would be the first of its kind in the province! This joining of municipalities is mutually beneficial and will create net efficiencies - it will not compromise services provided to residents and businesses but instead create more effective and efficient service flow.



What are the steps to creating a Municipal District?

Creating an MD is a relatively simple process. By working cooperatively, municipalities can facilitate the transition and make the change from individual entity to Municipal District easy.

- 1 Discussion between two (or more) municipalities to join together and form a Municipal District
- 2 Resolutions are passed by each municipal council indicating their agreement to make a joint application to become an MD
- 3 A restructuring agreement is prepared between the municipalities that acknowledges and accounts for each of their unique traits
- 4 Each municipality passes a resolution or bylaw authorizing it to enter into the restructuring agreement with the other municipality
- 5 Municipalities submit an application (with all associated documentation) to the Minister of Government Relations for approval
- 6 The Minister of Government Relations sets an incorporation date - the municipalities dissolve and form a Municipal District



1,400
People reached

89
Engagements

Boost post

You and 4 others

5 Shares



RM of Edenwold

Published by Ross Zimmermann · September 14, 2021 ·



This Friday (September 17th) is the very last Emerald Park Farmers' Market of the season! Make sure to stop by and support local vendors. You can pick up some vegetables, honey, cutting boards, jewelry, microgreens, and bread! Along with some great poutine from [Mr. Spudds Pouterie And More!](#)

We'll also be bringing back the fan-favourite Market Dollars! Be one of the first 10 people to stop by the RM booth and ask us a question about an upcoming RM project (like the Dog Park, Municipal District, or the Emerald Park Sector Plan) and earn a \$10-credit towards any farmers' market purchase. See you then!

Kuzmicz Commemorative Park (the Emerald Park Soccer Field)

Friday, September 17th

9am to 2pm



826
People reached

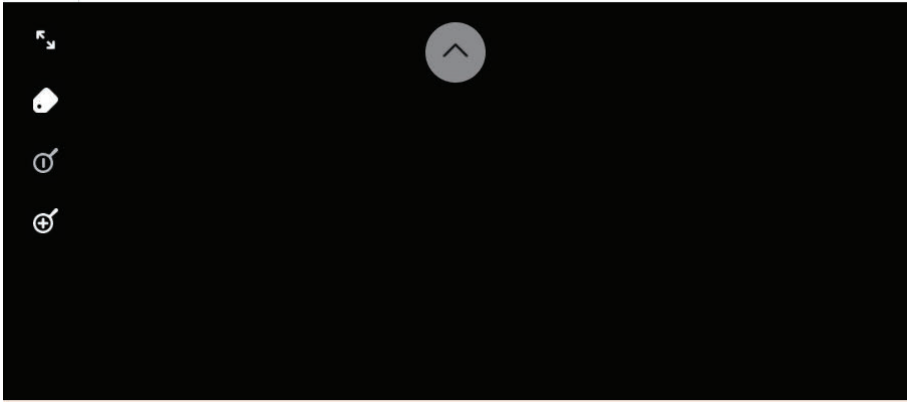
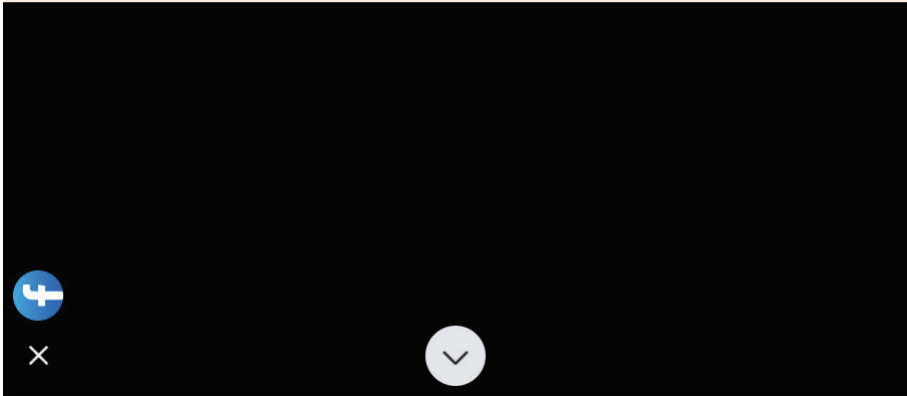
24
Engagements

↓ -1.0x average
Distribution score

[Boost post](#)

4

6 Shares



MUNICIPAL DISTRICT OF EDENWOLD

A Municipal District is a type of municipality (like Rural Municipality, Village, Town, or City) created when two or more municipalities choose to come together, pool their resources, and create an entirely new entity. "Unlike RM's or Villages/Towns/Cities solely considered rural or urban, a Municipal District is regarded as both! " By being considered both urban and rural in the province's eyes, Municipal District's benefits by having access to services and programs that would be otherwise restricted.

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RM of Edenwold
Published by Hootsuite · September 17, 2021 · 🌐

MUNICIPAL DISTRICT UPDATES

Edit

👍 Like 24 4 Comments 6 Shares

Comment Share

Most relevant

Brent Heidinger
All I can say is good job.
Like · Reply · Hide · 16w

Comment as RM of E...

Public input sought on proposed RM, village of Edenwold merger

BRAD BROWN
The Forum

The specific structure of council, should the proposed boundary alteration between the RM and village of Edenwold even go ahead at all, is among the topics that remain under consideration as the two municipalities continue to plow ahead on the formation of a municipal district.

Holding things up however is the fact that the governmental structure being proposed has no precedent in Saskatchewan to date.

"We're proceeding slowly and cautiously because what this process will do is set a precedent for the rest of the province," Village of Edenwold mayor Dean Josephson told The Forum recently.

Sameh Nashed, the RM of Edenwold's chief operating officer, echoed that sentiment in a recent interview, noting that a proposal will not be submitted to the provincial government for approval until ratepayers in both existing municipalities have had their say.

"If we do something that is not satisfactory to our ratepayers then what's the idea? Why do we bother then?" said Nashed. "It's just wasting money and I don't think that's good for anyone."

With that philosophy in mind, Nashed and Josephson said they are both looking forward to a public consultation process that they hope will guide their respective municipalities as they go forward. Among the other topics still on the table as summer turns to fall, according to a joint presentation shared recently with The Forum, are planning, administration, utilities, public works, community safety, fire protection, communication, project management and information technology.

That process, Nashed explained, will likely include newspaper ads, website postings, open houses, public hearings and written surveys among its opportunities, in order to ensure all ratepayers have a chance to be heard.

Specific to governance, Nashed noted that preliminary discussions with the village have revolved

around the idea that the existing village of Edenwold would be represented by two seats at a revamped and combined council table. He emphasized again, however, that final decisions will be made at the will of the ratepayers.

"We haven't really finalized that and this is something we need to discuss with the people so that's why we started this stakeholder engagement. If at the end of the day people don't think they have proper representation on council, I don't think that would work. The preliminary discussions are to have two councillors from the village to represent the old village on the new council but we have to go back to the people and see how they feel about it. People need to know they will be heard. If we decide this on our own I don't think that is fair. At the end of the day, we work for the ratepayers and until we hear from the people I don't think we could confirm that."

In the broader picture, Nashed said his primary hope for the proposed amalgamation is that it will ultimately provide ratepayers in both existing municipalities with similar or enhanced service for a similar or reduced cost. This, he explained, could be achieved in part through eliminating duplications of service, including in administration and maintenance.

One specific example Nashed cited was in the area of snow removal, where he believes the village of Edenwold could receive at least an equivalent level of service with existing RM staff and equipment.

"You cannot go against the welfare of the municipalities," said Nashed. "But the whole idea here is to improve the service, to improve the financials. It's to lean the governance. It's to make it most effective. The more saving we do on our side, it goes back to our ratepayers."

As for a timeline, Nashed pinpointed early 2022 as a target, though much remains to be decided between now and then.

"We hope to have this submitted (to the Ministry of Government Relations) in December, and we would like to celebrate the new year with a new municipality with the municipal district," he said.

Only Canada's Conservatives will secure accountability by:

- ✓ Passing a new Anti-Corruption Act to strengthen legislation on ethics, lobbying and transparency.
- ✓ Increasing penalties in the Conflict of Interest Act with fines as high as \$50,000.
- ✓ Banning MPs from collecting speaking fees while serving in the House of Commons.
- ✓ Preventing "cabinet confidence" from shielding government insiders from criminal investigation.

VOTE

ROBERT KITCHEN



on
September 20th

Souris — Moose Mountain
Conservative Party of Canada

(306) 687 0405

Kitchencampaign2021@gmail.com

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WHY WOULD TWO MUNICIPALITIES JOIN FORCES TO BECOME ONE?



We can realize the following benefits through the formation of a Municipal District:





1. Administrative efficiencies and more flexibility.
2. Savings through economies of scale.
3. Service level improvements gained through the sharing of equipment and assets.
4. Opportunities to explore options to broaden and enhance services and operations.


FOR MORE INFORMATION :
 Village and RM Staff and Council would like to invite you to an open house to learn more about the MD and answer any questions you have.


Village Open House:
 Monday, September 27th, 2021, from 6 to 8pm
 Edenwold Community Hall-204 Brewer Street, Edenwold

RM Open House:
 Wednesday, September 29th, 2021, from 1 to 4 and 6 to 8 pm
 RM Office-100 Hutchence Road, Emerald Park





RM of Edenwold
 Published by Hootsuite · September 20, 2021 · 🌐

⋮



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💬 Comment

🏠 Share

📄 4 Shares

Comment as RM of E...



RM of Edenwold
Published by Hootsuite · September 29, 2021 ·

Come and learn more about the Municipal District.
Our Open house is ongoing at the RM Office - 100 Hutchence Road, Emerald Park.
Time: 1 to 4 pm, and 6 to 8 pm TODAY
We are excited to see you!

Edit

9

Like Comment Share

Comment as RM of E...



Village of Edenwold

December 24, 2021 at 11:05 AM · 🌐



The Village of Edenwold and the RM of Edenwold will be hosting an open house on Thursday, January 6th, 2022 from 3 pm to 8 pm to present information and answers to questions concerning the Municipal District.

This open house will be taking place at the RM Office at 100 Hutchence Road, Emerald Park. This come-and-go open house will allow residents and business owners of the RM or Village the opportunity to ask questions and learn more about the Municipal District. We look for... [See more](#)



3

1 Share



Village of Edenwold

January 4 at 2:44 PM · 🌐



THIS IS A REMINDER.

There will be an open house this Thursday, January 6th, 2022 from 3 pm to 8 pm to present information and answers to questions about the new Municipal District.

This open house will be taking place at the RM Office at 100 Hutchence Road, Emerald Park.

This come-and-go open house will allow residents of the RM or Village the opportunity to ask questions and learn more about the Municipal District.

THIS WILL BE THE LAST PUBLIC ENGAGEMENT ON THIS PROCESS.



Ross Zimmermann and 1 other

1 Share



Like



Comment



Share



Write a comment...





Village of Edenwold

6d · 🌐



Thank you to everyone who attended yesterday's open house on the Municipal District. Here are the poster boards displayed at the event.

Municipal District of Prairieview

Next year, the Rural Municipality of Edenwold (RM) and the Village of Edenwold (the Village) will join together to create the province's first Municipal District (MD). A Municipal District (MD) is a type of (like Rural Municipality, Village, Town, or City) in two or more municipalities choose to either pool their resources, and create an entirely new entity.

For rural or villages/townships which are solely rural or urban, a Municipal District is a mutually beneficial and will create new services to services and programs that would be otherwise restricted.

As required in provincial law, there are currently no Municipal Districts in Saskatchewan - thus, the MD would be the first of its kind in the province! This joining of municipalities within the area; it will not compromise the services provided to residents and businesses, but create a more effective service flow.

Since September 2021, RM and Village staff organized several public engagement opportunities. This included:

- Two Open Houses (one in Edenwold and one in Emerald Park) on September 27th and October 1st to introduce the Municipal District concept to residents and collect initial feedback.
- One Survey shared online between November and December 5th to understand how and business owners perceive the Municipality and gather questions they have about the process.

As the final stage to the MD public engagement process, RM staff organized this open house to provide information and questions collected over the past few months.

This open house strives to provide answers to questions residents may have about the Municipal District.

Taxes & Utilities

What is the impact will the joining of RM and Village have on municipal finances?

There will be a benefit to the area such as opportunities for grants and shared support being a unique opportunity. With the joining into a Municipal District there will also be a reduction in overhead expenses as will be able to be focused and shared more efficiently.

Will my taxes change as a result of the Municipal District?

There is no scheduled tax increase due to the Municipal District Project. The established Municipal District council will determine and set the taxes as a regular annual legislated process.

Will my utility rates change as a result of the Municipal District?

There are no changes to the water or wastewater due to the formation of the MD. Water rates set by the RM are reviewed annually and wastewater rates are reviewed annually and wastewater rates are set by WORM158 Wastewater Management Authority.

Overall Tax Model Comparison

By comparing the current RM mill rates and mill rate factors, the Community of Edenwold's taxes will decrease, and the RM's will stay the same. With becoming a Municipal District, resources will be optimized to their fullest potential.

Services

As a resident of the RM, what will I gain through the MD?

Residents of the RM will be able to benefit from an expanded list of services. Some of these services will be provided at the same level as the RM, while others will be enhanced if needed.

How will the MD affect municipal staffing?

All existing employees of the RM of Edenwold and Village of Edenwold will be transferred as employees under the new Municipal District.



Where will the MD office be located?

The Municipal District office will be located in the Community of Edenwold. The office will be a shared office.

How will communication between government and residents be affected through the MD?

A municipal communications strategy is being developed as part of the MD Strategic Plan to ensure transparency and ensure accountability. The following are some of the ways communication will be enhanced:

- A new website for the MD
- A Service User Interface (SUI) for residents to help with 2023
- Modernization of systems
- Other applications to enhance communication are being explored

Services

How will the MD balance services between communities?

Services will be balanced through a central Public Works Management System with efficiencies gained from efficient waste management and fleet management. Services will not be reduced.

How will service like road maintenance and public works be affected by the MD?

The MD will have a dedicated team to manage road maintenance and public works. The location of the maintenance shop in the Community of Edenwold will be managed to ensure the Community of Edenwold has access to the current level of service.

How will fire and CSO services be affected?

The Edenwold Fire Hall and the Emerald Park Fire Hall will be run collaboratively under the Municipal District. The CSO will address the Community of Edenwold in their service area. The MD will add bylaws enforcement, traffic enforcement, etc. to the area within the Community of Edenwold.

How will services like garbage, recycling, and compost be affected by the MD?

Residents currently using garbage recycling and compost services will continue on the same schedule. The service providers determine the schedule and any charges required.

How will the MD affect recreation in the area?

Recreation will be enhanced through a wider variety of applications and programs as well as an expanded scope that increases recreation opportunities.

Governance

How will Village and RM bylaws be affected by the MD?

The existing and developed bylaws have been reviewed and updated. A new set of bylaws will be developed and approved by the MD Council. These bylaws will be reviewed and updated annually and approved by the MD Council.

How will bylaw enforcement be affected by the MD?

Bylaw enforcement will be managed by the MD Council. The MD Council will be responsible for the enforcement of bylaws.

How will the Village be represented in the MD?

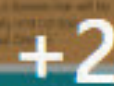
The Village will be represented in the MD Council. The MD Council will be responsible for the representation of the Village.

What benefits will the Village see by joining the MD?

Joining the MD will provide the Village with a wider variety of services and programs, as well as enhanced communication.

Why is the name changing to 'Prairieview'?

The Village and RM will be joined into the Community of Edenwold. The name 'Prairieview' is a nod to the area's history and the fact that the MD will be a shared office. The name 'Prairieview' is a nod to the area's history and the fact that the MD will be a shared office.



1

2 Shares



Village of Edenwold

November 26, 2021 · 🌐



The RM of Edenwold and Village of Edenwold are working together to create the province's first Municipal District (MD). As part of this process, the RM is asking residents and business owners of either the Rural Municipality or the Village of Edenwold to complete a short survey.

The survey should take approximately 8 minutes to complete. Please submit your survey by December 5th, 2021.

<https://forms.gle/7K6ciPA14ogUvGpbA>

Please visit the RM's new website at

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RMEDENWOLD.CA

Municipal District

The RM of Edenwold and Village of Edenwold are currently going t...





Village of Edenwold

October 1, 2021



We want to thank all our ratepayers who participated in the engagement sessions organized by the RM of Edenwold and the Village of Edenwold to interact with the Public on the Municipal District creation. Thank you, everyone, for bringing your expertise and experience around the table and engaging in such fruitful, constructive, and open exchanges throughout the two days of the Open house sessions organized at Village town hall and RM Office. Your Contributions are great!... See more

Municipal District of Edenwold - Process

What is a Municipal District?

A Municipal District (MD) is a type of Municipality (like a Municipality, Village, Town, or City) created almost entirely out of rural municipalities. It is a new entity, pool their resources, and an entirely new entity.

While in provincial law, there are no Municipal Districts in Saskatchewan. The MD of Edenwold would be the first of its kind in the province. This joining of municipalities is not compromise services provided to residents but instead create more effective and efficient service flow.



What are the steps to create a Municipal District?

Creating an MD is a relatively simple process. Working cooperatively, municipalities can make the transition and make the change from existing to Municipal District easy.

- 1 Discussion between two (or more) municipalities to join together and form a Municipal District
- 2 Resolutions are passed by each municipal council indicating their agreement to joint application to become an MD
- 3 A restructuring agreement is prepared that acknowledges accounts for each of their unique characteristics
- 4 Each municipality passes a resolution authorizing it to enter into the restructuring agreement with the other municipalities
- 5 Municipalities submit an application (associated documentation) to the Minister of Government Relations for approval
- 6 The Minister of Government Relations incorporates the municipalities and form a Municipal District

Municipal District of Edenwold - Public Engagement

Due to the scale of change, public engagement is important to ensure the transition is successful. To this end, we will have the opportunity to hear about the process, ask questions, and offer up to date with the process. We will have staff and Council members present and will be happy to answer your questions.

Further, we will have an opportunity to hear from you. This will be an opportunity for you to share your thoughts and concerns with the public and offer up to date with the process. We will be happy to answer your questions.

For Public Engagement, we will have an opportunity to hear from you. This will be an opportunity for you to share your thoughts and concerns with the public and offer up to date with the process. We will be happy to answer your questions.

Open House in the Village of Edenwold: September 27th, 2021 (5:00 PM - 7:00 PM) and in the RM Office: September 28th, 2021 (9:00 AM - 12:00 PM)

What do you think? Open House in the Village of Edenwold: September 27th, 2021 (5:00 PM - 7:00 PM) and in the RM Office: September 28th, 2021 (9:00 AM - 12:00 PM)

Please take a feedback form and leave it in the box to have your comments considered.

Municipal District of Edenwold - Advantages

What are the advantages of joining a Municipal District?

There are many advantages to joining a Municipal District. These include: cost savings, improved service delivery, and increased efficiency.

Cost savings: By joining a Municipal District, municipalities can share the costs of infrastructure, services, and programs. This can result in significant cost savings for ratepayers.

Improved service delivery: A Municipal District can provide a more consistent and efficient level of service to ratepayers. This can include improved waste management, water services, and emergency services.

Increased efficiency: A Municipal District can streamline operations and reduce duplication of services. This can result in a more efficient and effective government.

Benefits for the Village

Cost Savings

Improved Service Delivery

Increased Efficiency

Benefits for the RM

Cost Savings

Improved Service Delivery

Increased Efficiency

Municipal District of Edenwold - Restructuring Agreement

What is included in the Restructuring Agreement?

A restructuring agreement provides the parties to the MD process with a detailed list of outlining how the MD process will change local structure and governance.

The restructuring agreement is created in partnership between the Village and Council. The municipalities will hire a governance consultant from the Johnson Shoyama School of Public Policy to assist in this process. By hiring an external expert, the parties can receive fair and equal treatment. The restructuring agreement is the final document that outlines the process and guides both municipalities through the transition into the Municipal District.



What items can be included in the Restructuring Agreement?

- Staffing and Administration
- Office Location(s)
- Municipal District Name
- Application of Bylaws and Policies
- Disposition of Assets
- Establishment of an Interim Council by first Municipal District election
- Establishment of Special Service Areas (Community of Edenwold and the Corner Emerald Park)
- Application of tax levels to municipal tax
- Process outlining dispute resolution
- Election scheme for the MD

The Minister of Government Relations can request:

- Map of MD boundaries
- Future growth or development plans
- Proposed operating and capital budget
- Audited financial statement for each municipality
- Verification and report of public consultation to each council

Where are you from?

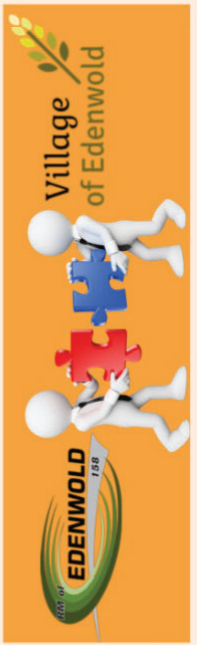
Please use the stickers to indicate what community you are coming from.



MUNICIPAL DISTRICT OF EDENWOLD

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Village of Edenwold
September 17, 2021 · 4

MUNICIPAL DISTRICT UPDATES

5 5 Comments 1 Share

Like Comment Share

Most relevant

Author
Village of Edenwold
The legislation under which we are exploring this concept, allows for the creation of Special Service Areas one of which would be the Village. Under the legislation, a Special Service Area can have its own tax and utility rates. Those rates would be ... [See more](#)

Like · Reply · 16w

Dylan Rathgeber
What effect will this have on our taxes and water bills?

Like · Reply · 16w

Glenn Lechner
Do rm taxpayers have a say in this

Like · Reply · 16w

Author
Village of Edenwold
Glenn Lechner There will be two Open Houses held from 1:00 to 4:00 and 6:00 to 8:00 on September 29 in the RM Office. More information can be provided there.

Like · Reply · 16w

Glenn Lechner
Village of Edenwold ok sounds good thank

Like · Reply · 16w

Most Relevant is selected, so some replies may have been filtered out.

Write a comment...



Don't Miss our Municipal District Updates

2 The Quad Town Forum
September 2, 2021

Public input sought on proposed RM, village of Edenwold merger

BRAD BROWN
The Forum

The specific structure of council, should the proposed boundary alteration between the RM and village of Edenwold even go ahead at all, is among the topics that remain under consideration as the two municipalities continue to flow ahead on the formation of a municipal district.

Holding things up however is the fact that the governmental structure being proposed has no precedent in Saskatchewan to date.

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Samah Nashed, the RM of Edenwold's chief operating officer, echoed that sentiment in a recent interview, noting that a proposal will not be submitted to the provincial government for approval until ratepayers in both existing municipalities have had their say.

"If we do something that is not satisfactory to our ratepayers then what's the idea? Why do we bother them?" said Nashed. "It's just wasting money and I don't think that's good for anyone."

With that philosophy in mind, Nashed and Josephson said they are both looking forward to a public consultation process that they hope will guide their respective municipalities as they go forward. Among the other topics still on the table as summer turns to fall, according to a joint presentation shared recently with The Forum, are planning, administration, utilities, public works, community safety, the protection, communication, project management and information technology.

That process, Nashed explained, will likely include newspaper ads, website postings, open houses, public hearings and written surveys among its opportunities, in order to ensure all ratepayers have a chance to be heard.

Specific to governance, Nashed noted that preliminary discussions with the village have revolved

around the idea that the existing village of Edenwold would be represented by two seats at a revamped and combined council table. He emphasized again, however, that final decisions will be made at the will of the ratepayers.

"We haven't really finalized that and this is something we need to discuss with the people so that's why we started this stakeholder engagement. If at the end of the day people don't think they have proper representation on council, I don't think that would work. The preliminary discussions are to have two councillors from the village to represent the old village on the new council but we have to go back to the people and see how they feel about it. People need to know they will be heard. If we decide this on our own I don't think that is fair. At the end of the day, we work for the ratepayers and until we hear from the people I don't think we could confirm that."

In the broader picture, Nashed said his primary hope for the proposed amalgamation is that it will ultimately provide ratepayers in both existing municipalities with similar or enhanced service for a similar reduced cost. This, he explained, could be achieved in part through eliminating duplications of service, including in administration and maintenance.

One specific example Nashed cited was in the area of snow removal, where he believes the village of Edenwold could receive at least an equivalent level of service with existing RM staff and equipment.

"You cannot go against the will of the municipalities," said Nashed. "But, the whole idea here is to improve the service, to improve the financials. It's to lean the governance. It's to make it most effective. The more saving we do on our side, it goes back to our ratepayers."

As for a timeline, Nashed pinpointed early 2022 as a target, though much remains to be decided between now and then.

"We hope to have this submitted (to the Ministry of Government Relations) in December, and we would like to celebrate the new year with a new municipality with the municipal district," he said.

Only Canada's Conservatives will secure accountability by:

- ✓ Passing a new Anti-Corruption Act to strengthen legislation on ethics, lobbying and transparency.
- ✓ Increasing penalties in the Conflict of Interest Act with fines as high as \$50,000.
- ✓ Banning MPs from collecting speaking fees while serving in the House of Commons.
- ✓ Preventing "quiet confidence" from shielding government insiders from criminal investigation.

VOTE **ROBERT KITCHEN**



on **September 20th**



Souris - Moose Mountain
Conservative Party of Canada

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WHY WOULD TWO MUNICIPALITIES JOIN FORCES TO BECOME ONE?

We can realize the following benefits through the formation of a Municipal District:

1. **Administrative efficiencies and more flexibility.**
2. **Savings through economies of scale.**
3. **Service level improvements gained through the sharing of equipment and assets.**
4. **Opportunities to explore options to broaden and enhance services and operations.**

FOR MORE INFORMATION :

Village and RM Staff and Council would like to invite you to an open house to learn more about the MD and answer any questions you have.

Village Open House:

Monday, September 27th, 2021, from 6 to 8pm

Edenwold Community Hall-204 Brewer Street, Edenwold

RM Open House:

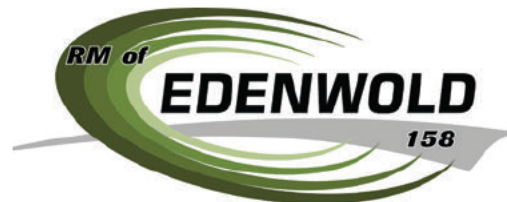
Wednesday, September 29th, 2021, from 1 to 4 and 6 to 8 pm

RM Office-100 Hutchence Road, Emerald Park



Municipal District of Prairieview

Appendix G: Council Teambuilding Workshop Slides



43 Pages

**J O H N S O N
S H O Y A M A**
GRADUATE SCHOOL OF PUBLIC POLICY
U R E G I N A ▾ U S A S K



Team Building – RM 158

**Keith Comstock – JSGS
October 19, 2021**



Governance in the Municipal Sector is Unique



Fundamental Work of a Council

Municipalities exist: (legislatively speaking)

- to provide good government
- to provide needed services and facilities
- to develop and maintain a safe and viable community
- to foster economic, social and environmental well-being
- to provide wise stewardship of public assets.



Fundamental Work of a Council (Gill)

- Establishing and/or safeguarding the mission and planning for the future
- Managing or ensuring proper management of 'critical events' and 'transitional events'
- Financial Stewardship
- Human resource stewardship
- Performance monitoring and accountability to stakeholders
- Community representation, education and advocacy
- Risk management



Council Roles & Responsibilities

The Council's Role:



Setting Direction

1. Clarity of Purpose
2. Governance Framework – Policies regarding how the council will operate
3. Human Resource Stewardship
4. Financial Stewardship

Monitoring & Reporting

5. Performance Measures - Establishing and Monitoring
6. Compliance Monitoring
7. Evaluation - governance
8. Reporting

Working Together



“Teamwork is the ability to work together toward a common vision. The ability to direct individual accomplishments toward organizational objectives. It is the fuel that allows common people to attain uncommon results.”



Andrew Carnegie



Characteristics of Effective Teams

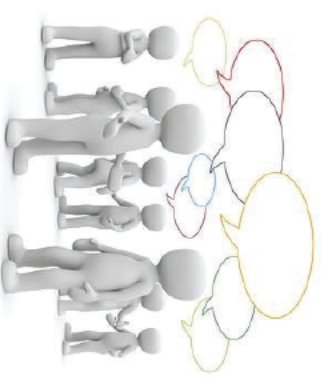
- ✓ Clarity of purpose
- ✓ Delegate
- ✓ Diversity of skills
- ✓ Measure success
- ✓ Effective communication
- ✓ Demonstrate strong leadership





Why Work in Teams?

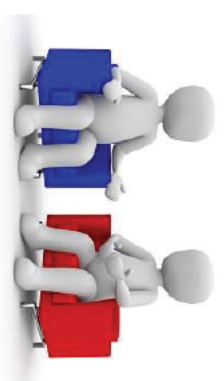
- Why teams?
- What kind of teams do you have in your organization or group?
- Do you have different kinds of teams?
- How much support do you have from the leaders in your organization for working in teams?
- What geographical issues (or pandemic issues!) influence how you work in teams?



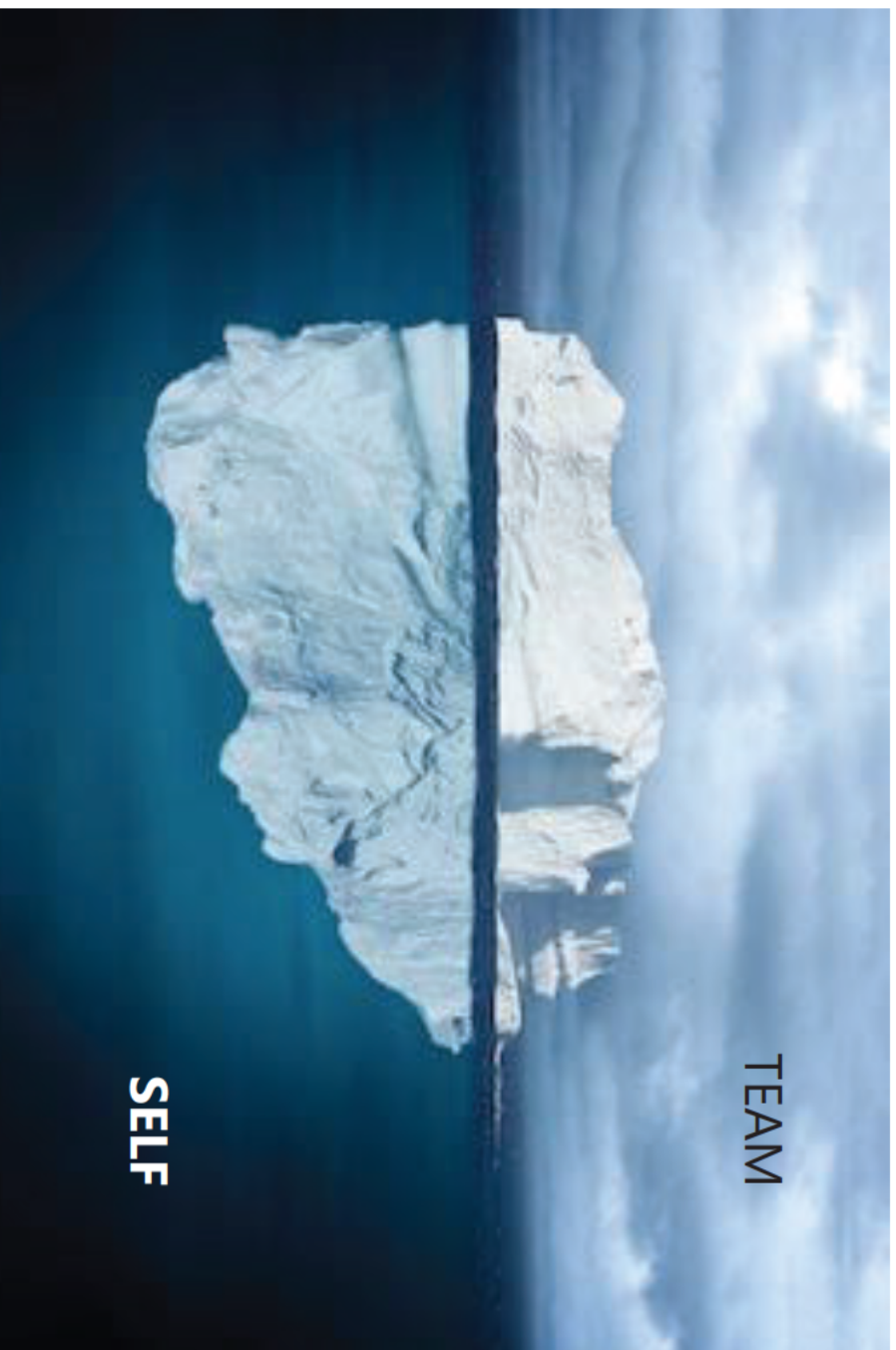


Best and Worst Team Experience

- In pairs, discuss:
 - What made the experience particularly good or bad?
 - How did the team's effectiveness affect the quality of the work or project?
 - What was done, or could/should have been done, to help people work together more effectively?



Leadership



High performing leaders = High performing teams!

Leader vs Leadership



Leader

- Someone who can influence others and who has positional or managerial authority

Is this always the case? Are “positional” leaders always influential? Is it always in positive ways?

Leadership

- Process of influencing a group toward the achievement of goals

What is a Leader?



“Leadership is not about personality; it’s about behavior – an observable set of skills and abilities.”

- Model the Way
- Inspire a Shared Vision
- Challenge the Process
- Enable Others to Act
- Encourage the Heart



The Leadership Challenge:

Jim Kouzes and Barry Posner



Exemplary Leadership Practices



MODEL the Way	FIND YOUR VOICE by clarifying your personal values SET THE EXAMPLE by aligning actions with shared values
INSPIRE a Shared Vision	ENVISION THE FUTURE by imagining exciting and mobilizing possibilities ENLIST OTHERS in a common vision by appealing to shared aspirations
CHALLENGE the Process	SEARCH FOR OPPORTUNITIES by seeking innovative ways to change, grow, and improve EXPERIMENT AND TAKE RISKS by constantly generating small wins and learning from mistakes
ENABLE Others to Act	FOSTER COLLABORATION by promoting cooperative goals and building trust STRENGTHEN OTHERS by sharing power and discretion
ENCOURAGE the Heart	RECOGNIZE CONTRIBUTIONS by showing appreciation for individual excellence CELEBRATE THE VALUES AND VICTORIES by creating a spirit of community

The Leadership Challenge: Jim Kouzes and Barry Posner



Self Awareness First



What strengths do you bring to a group?

What do you dislike doing?

What do you like about working in a group?

What do you dislike about working in a group?

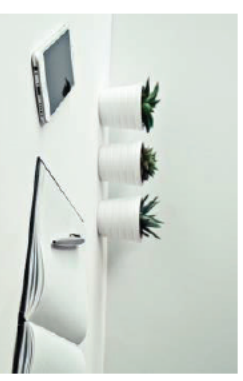
Are you introverted or extroverted and how does this impact your participation in a group?

Do you like to take control or sit back and observe?

Do you like structured or free flowing activities?

Do you prefer to work on your own, in pairs, in groups?

How do you personally prefer to work in a group?





Lead Yourself vs Lead Your Team

Part 1 (self reflection)



- Reflect on the importance of being able to lead yourself.
- What are your top 3 personal values.
- How might your values tie to (or not) your ability to lead or be part of a team?
- What are 5 attributes of a high performing team?



Part 2 (groups of 5-6)

- What are 5 attributes of a high performing team?



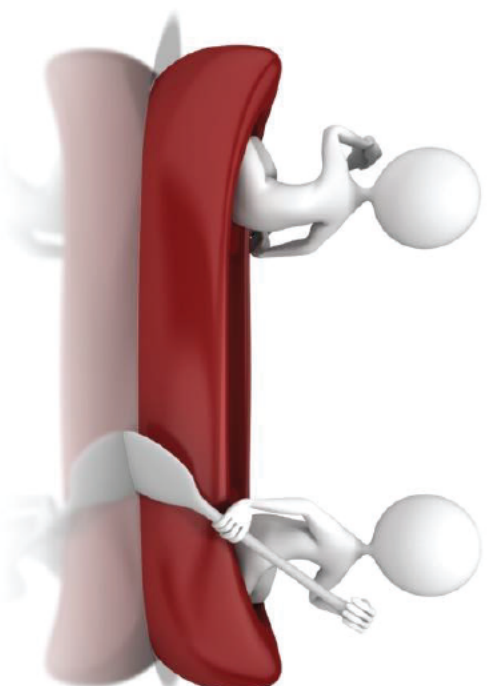


Teamwork and the Processes and Culture of Teams





Why can it be difficult for people to work



Together?



Types of Teams



- Management Teams
- Self Managing Teams
- Parallel Teams
- Emergency Response Teams





Building Effective Executive Teams

Practices of an
Effective Executive Team

First Team:

- ✓ Has collective goals
- ✓ Puts the collective priorities ahead of division/area
- ✓ Engages in joint problem solving
- ✓ Raise issues that may be difficult
- ✓ Accepts shared success and shortcomings



One Team:

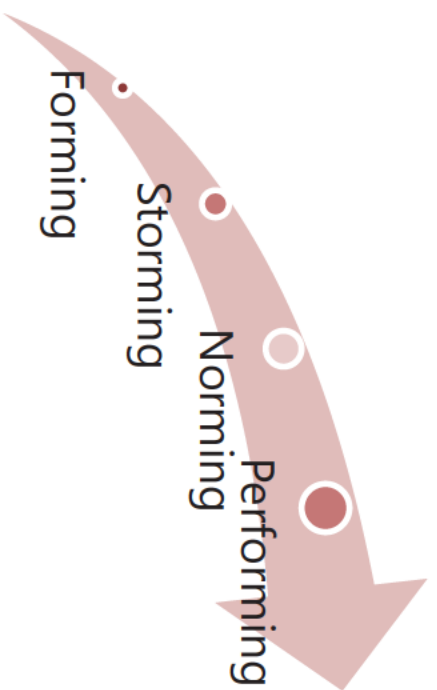
- ✓ Work Collaboratively
- ✓ Speak with one voice
- ✓ Supportive of one another
- ✓ Share knowledge, information and resources
- ✓ Are inclusive



Team Dynamics: Getting to Productivity



Stages of Team Development Bruce Tuckman (1965)



Small groups of people working together are not automatically a team. As the group matures as a result of learning to work together, it moves from being a group to being a team. As the team matures, the members learn to cope with the emotional and group pressures that they face.



Stages of Team Development



1. Forming

- Getting started
- What is this all about
- Will I fit in
- How will everyone work together

2. Storming

- Ensure personal goals are met
- Challenge for control and leadership
- High emotions
- Usually the most difficult stage

3. Norming

- Accept team ground rules
- Competition becomes cooperation
- Beginning to make progress

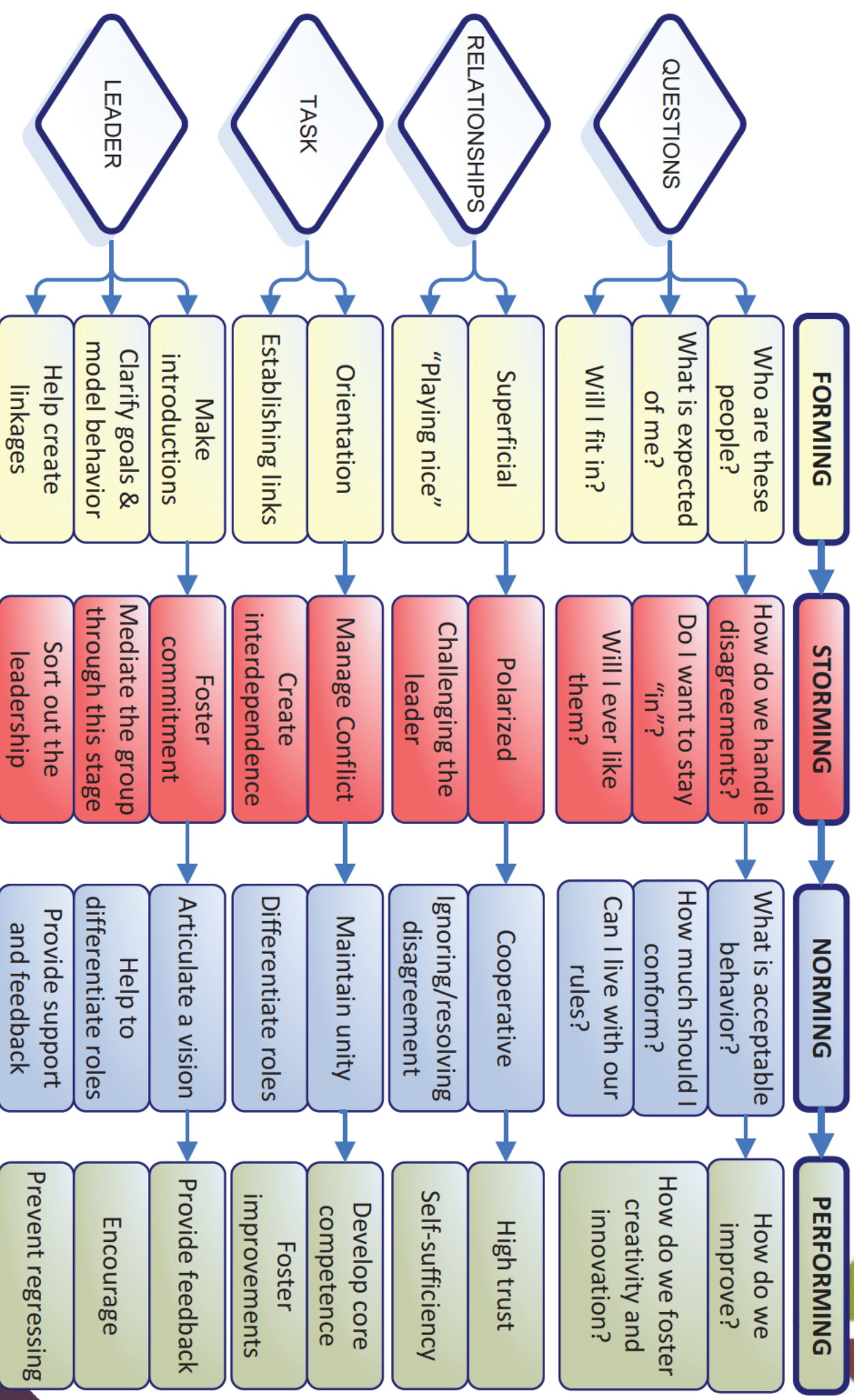
4. Performing

- Group is becoming a team
- Have accepted one another
- Getting a lot of work completed

- most groups go through these predictable stages
- progress is seldom smooth
- it takes real work and an understanding of the group's process to become a team
- teams can progress or regress in their development when there is a new leader, team member, or if the team's mandate changes



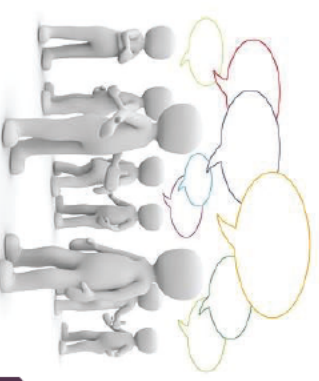
Stages of Team Development





Failures of Teams (or Less than Optimal Outcomes)

What stands in the way of teams performing at their highest levels?



Preventing Dysfunctional Teams



Build Trust

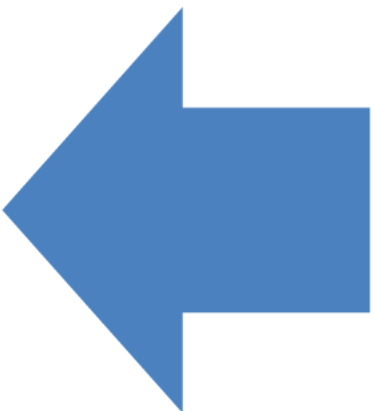
**Healthy
Conflict**

Earn Buy-In

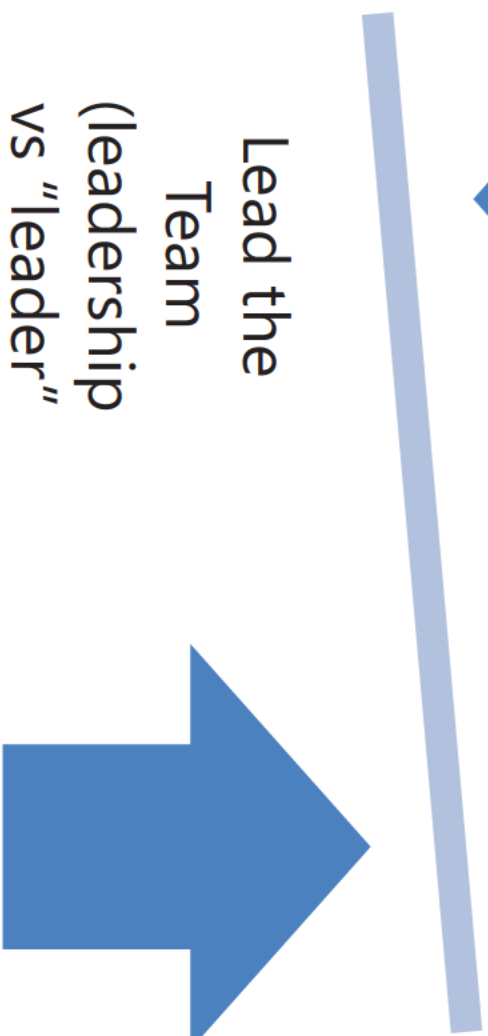
Accountable

**Focus on
Results**

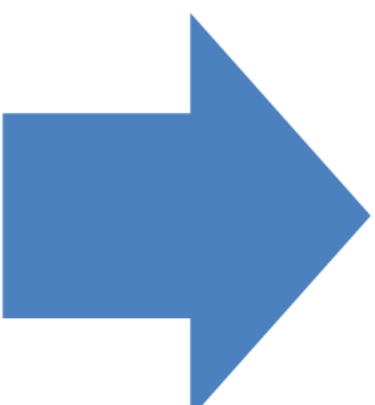
The Balancing Act



Lead Yourself



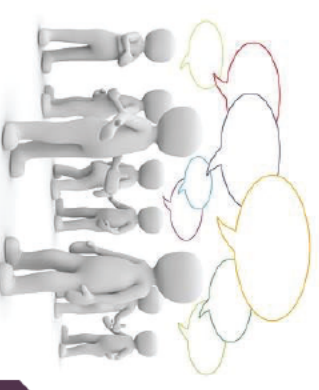
Lead the
Team
(leadership
vs "leader")



Lead Yourself

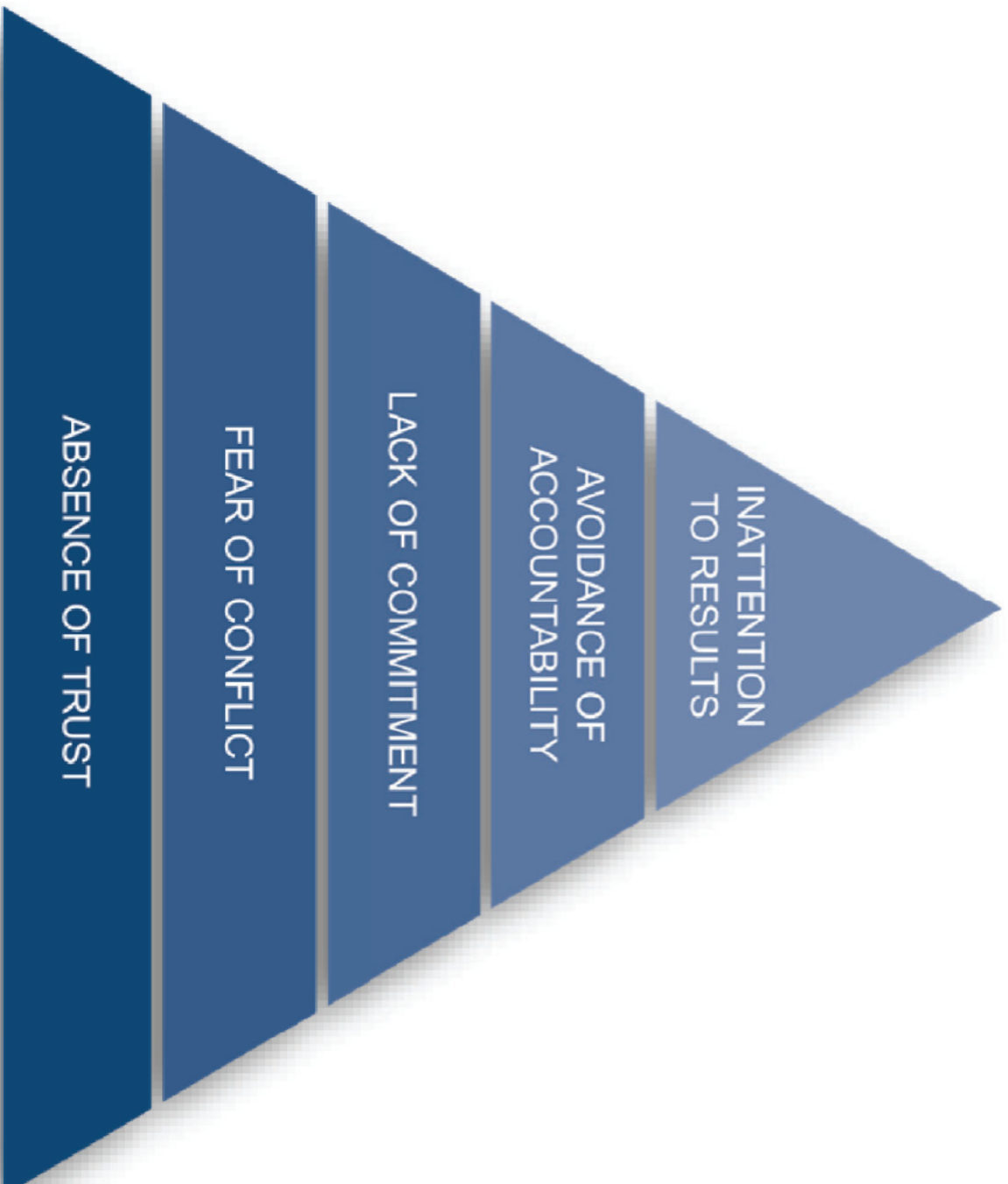


Patrick Lencioni – *The Five Temptations of a CEO** (1998)
(*or a team member!)



Lead the Team

Patrick Lencioni – *The 5 Dysfunctions of a Team* (2002)



The Five Dysfunctions of a Team



Absence of Trust

- Conceal weaknesses and mistakes from one another
- Do not ask for help or offer constructive feedback
- Jump to conclusions about the intentions of others
- Hold grudges
- Find reasons not to spend time together

Fear Conflict

- Ignore controversial topics
- Avoid surfacing the opinions and perspectives of team members
- Waste time and energy posturing and doing risk management
- Conduct business through 'back channel' politics to avoid confrontation

Lack of Commitment

- Unclear about direction and priorities and lacks confidence/fears failure
- Revisits discussions and decisions again and again
- Encourages second-guessing
- Miss opportunities due to excessive analysis and unnecessary delay

Avoidance of Accountability

- Creates resentment among team members who have different standards of performance
- Encourages mediocrity
- Misses deadlines and key deliverables
- Relies solely on the team leader to bring discipline to the team's work

Inattention to Results

- Encourages team members to focus on their own individual goals and careers
- Easily distracted from priorities
- Stagnates and fails to grow
- Loses achievement-oriented team members



Theory for groups/teams vs My Role?

- What can I do? “Lead yourself !”
- In this group or team, how do I:
 1. Communicate
 2. Build trust
 3. Help create a vision
 4. Encourage/manage conflict
 5. Build a positive culture

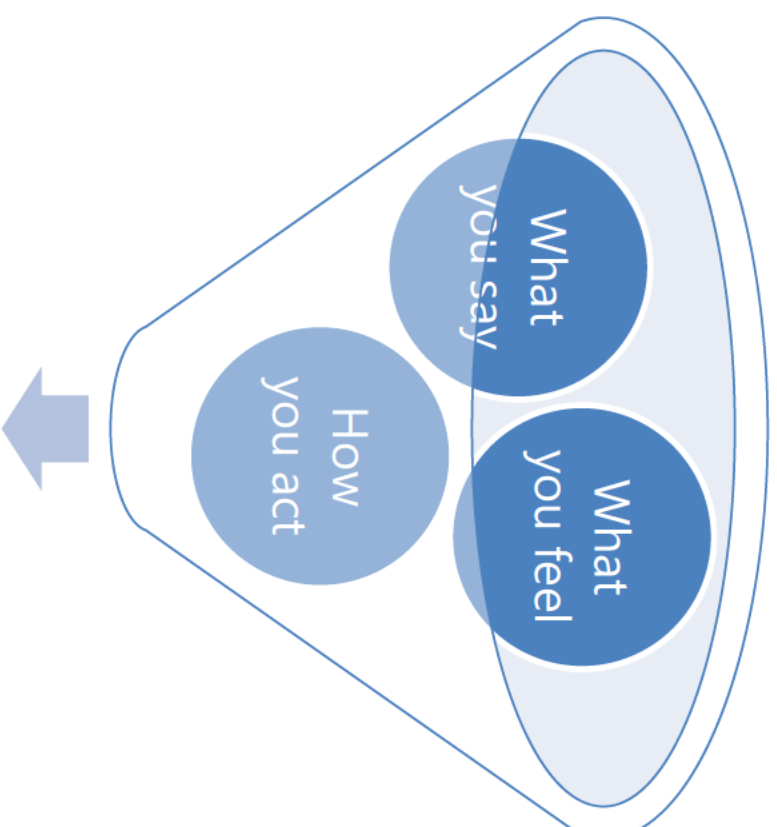
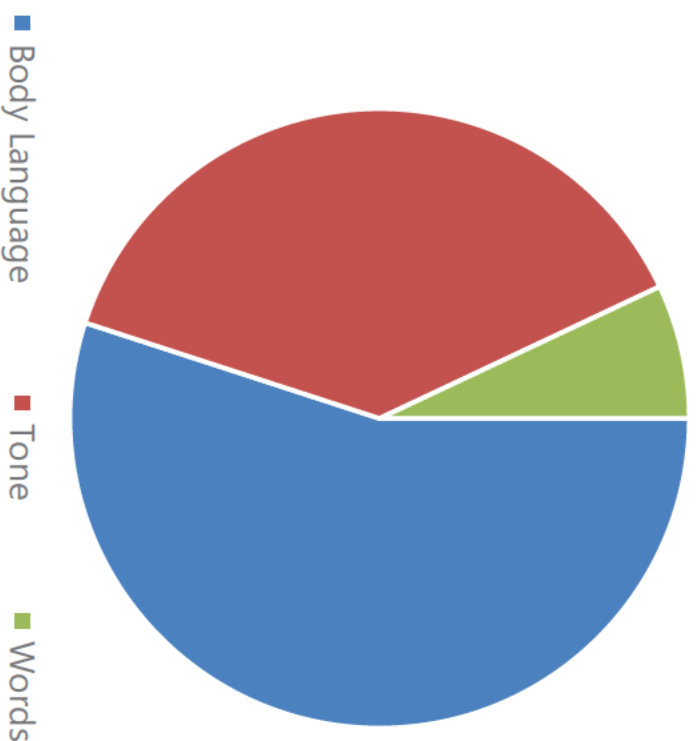




1. Congruency of Communication

(Albert Mehrabian 1960s)

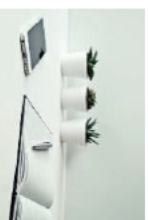
Communication



2. How Do I Help Build Trust?



Part 1 (self reflection)



- What is trust? Define it in your own words.
- Whom do you trust? Why?
- Whom do you not trust? Why?

Part 2 (groups of 2 or 3)



- Share your answers
- How is trust created? What are the steps for you?
- Can you personally give trust without someone “earning it” first?
- How is trust broken?
- When trust is broken, can you get it back? If so how.
- Are there situations where trust is not able to be reestablished?





3. Creating A Team Vision

- Vision is your picture of the future that you want to create
- We all need to have a common picture of what we are trying to achieve together
- What are we trying to accomplish as a team?
- When we change the way we think, we start to change the way we act
- Don't let the "how" hold you back
- Visualize: you need to be able to "see" and "feel" the goal
- What we believe controls what we do; we must believe we can do something before we do it. Examples of survivors of disasters and what picture they had in their minds that kept them focused and going





4. Interpersonal Conflict

- People conflict when they disagree on plans, goals, expectations, values or beliefs and are unable to resolve their differences
- Middle and senior managers spend about 25% - 40% of their time dealing with conflict
- Ability to deal with conflict is a major predictor of success and effectiveness in an organization
- Most people dislike having to deal with conflict



Interpersonal Conflict



Interpersonal conflict is integral to organizational life:

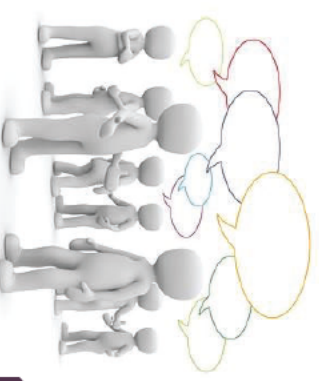
- well managed conflicts spark creativity, innovation and improvement
- poorly managed conflicts hurt or humiliate individuals
- people often attack when dealing with conflict:
 - we avoid the attack or defend ourselves

Most people feel uncomfortable dealing with conflict:

- much of this unease comes from:
 - lack of understanding of the dynamics of interpersonal conflict
 - lack of confidence in our own ability to manage it effectively

Do you personally like conflict or shy away from it?

How do you overcome interpersonal conflict?





5. Am I Part of a Positive Culture?

- What happens when the boss is not around
- How things really get done around here
- How people interact with each other and the clients
- How you treat each other
- The organizational values
- The behavior of the group
- The “feel” in the workplace



Culture



Be the change you want to see
- Paraphrasing of Mahatma Gandhi



Some Ground Rules or Culture

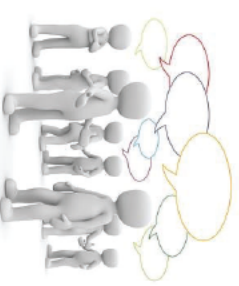
Questions to Clarify in Teams



- What are our goals as a group/team? our purpose?
- Are we clear on our roles and responsibilities?
- What are our expectations of the team? concerns? hopes? commitments?
- What do others expect of us?
- What is our process for making decisions?
- Communication: what, when, why, with whom?
- How do we measure our performance; share feedback?
- How do we handle conflicts and resolve problems?
- How do we ensure balanced participation?
- How do we prioritize work? handle time constraints?
- How do we self-correct? How do we follow-up on obligations?
- What kind of climate do we want in our team? How do we achieve that?

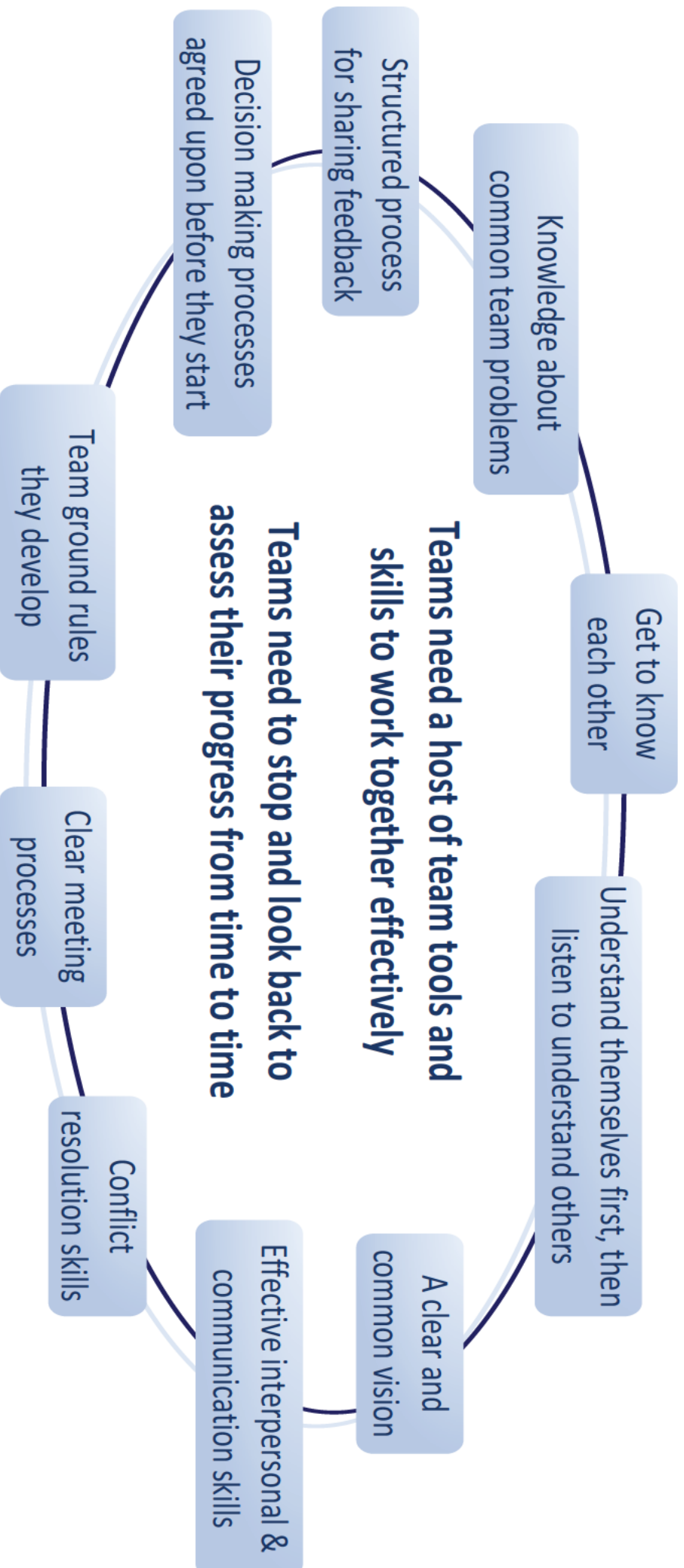
What other ground rules apply to your work?

Which ground rules best apply?





Creating a High Performing Team





Group Discussion:

Where is our performance as a council outstanding?

Where is our performance as a council lacking?



Group

Discussion:

What do we need to start doing, or do differently, in order to become a more effective team?

What is our action plan for results?

**Questions? Final Thoughts?
Any Feedback?**



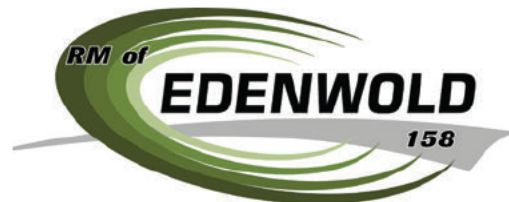


Thank You

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Municipal District of Prairieview

Appendix H: Council Governance Program Slides



4 Pages

Municipal Governance Program

Online – Fall 2021

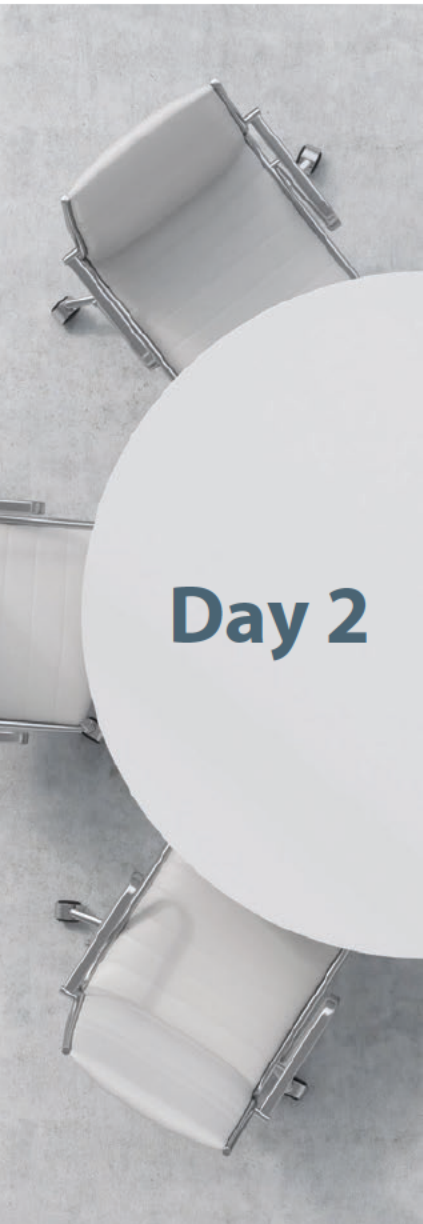


The Municipal Sector Governance Program is delivered through a combination of online study, including engaging videos and interactive activities which you can work through at your own pace, and live webinar sessions that connect you with experienced facilitators and your peers to explore the training topics as they relate to your governance experience.

Join us to become a certified Municipal Sector Governor and earn the Municipal Sector Governance designation (MS.Gov) upon successful completion of the course and exam!



- ✓ Governance; What is it and why does it matter?
- ✓ Setting Direction; Strategy, Policy, People and Resource Allocation
- ✓ Monitoring Performance & Reporting Results; How do you know if your strategy is working?
 - ✓ Issues of Compliance
- ✓ Roles and Responsibilities
 - ✓ Obligations and Boundaries



Day 2



- ✓ Financial Stewardship
 - ✓ Fiduciary Duty & Duty of Care
 - ✓ How to make sense of all those reports and ask the right questions
- ✓ Infrastructure Stewardship
- ✓ Risk Management & Mitigation



Day 3

- ✓ Liability and Conflict of Interest
- ✓ Establishing a Positive Culture
 - ✓ Biases and Best Practices
- ✓ Putting it all together
 - ✓ Key Attributes of an effective council
 - ✓ Council Dynamics



Municipal District of Prairieview

Appendix I: Written Submissions Received from the Public



1 Page

January 10, 2022

To the Council of the R.M. of Edenwold.

It is my understanding that the Municipal District agreement between the R.M. and the Village of Edenwold will be presented to Council for consideration and finalization at the council meeting of January 11th, 2022.

It is my understanding as well that the agreement will provide for the creation of an extra division (Division Eight) and a councillor for the current Village of Edenwold.

I do not believe that any serious consideration has been given to a council for the new Municipal District to be elected at large, or for more representation for Emerald Park, or for fewer electoral divisions in total.

It took years of stakeholder engagement to get Emerald Park's representation up to two councillors on a seven councillor council. This new governance model will dilute Emerald Park's representation to two councillors out of eight, even though Emerald Park has nearly 40% of the R.M.'s population.

To be clear, I am not opposed to the creation of a Municipal District, although I can see no benefit to ratepayers, particularly those in Emerald Park.

In fundamental structural governance issues such as these, public input should have been solicited with specific options such as those outlined above (number and location of divisions, method of council elections etc) being presented for consideration. The open house process did not specifically address this fundamental question.

For example, ratepayers should have been specifically asked something as follows: "The new Municipal District can provide for the same, or a different number of councillors, or for a different method of elections, e.g. "at large." Would you be in favour of the Village of Edenwold becoming Division Eight with its own councillor? Alternatively, describe your vision for the make-up of the new Municipal District Council."

Alternatively, a plebiscite could have been held in which the question is asked: Do you agree that the Village of Edenwold should become Division Eight of Eight Divisions. Yes or No?

Failure to take these simple steps, which can reasonably be expected in any democracy, will inevitably lead to the further alienation of Emerald Park's support for the R.M. of Edenwold (Municipal District of Edenwold)

Sincerely;



Appendix J: Divisional Boundary Description

Divisional Boundaries of the Municipal District of Prairieview

The Division of the MD are established as follows:

Division No. 1:

Township 16, Range 17;
Township 17, Range 17; and
Township 18, Range 17, Sections 1-12.

Division No. 2:

Township 16, Range 18;
Township 17, Range 18, Sections 1-12, the South Half of Section 13, the West Half of Section 15, Sections 16-18, the South Half of Sections 19-21, all that portion of the South East quarter of Section 22, lying west of the west boundary of Hutchence Rd (previously Churchman Drive, Registered Plan No. 88R71307) and lying west of the north west boundary of MB1 Registered Plan No. 92R47574, west of the north west boundary of Parcel AA Block 2 Registered Plan No. 01RA08264 (17) to the southernmost boundary of Registered Plan No.85R11424 known as Great Plains Road, and then west of a line drawn from that southernmost boundary of Registered Plan No. 85R11424 known as Great Plains Road perpendicular to the quarter line of the South East of Section 22, and the South West quarter of Section 22.

Division No. 3:

Township 17, Range 18;
Portion of the North West Section 13, lying south of the northernmost boundaries:
Commencing at the northernmost point of MR19, Plan No. 102242337 thence northwesterly 112.0 metres ending at the westernmost boundary of ORA 74-17-18-2 Ext 0;
All of the South Half of Section 14;
Portion of the North East of Section 14, lying south of the northernmost boundaries of MB1 Registered Plan No. 101853750, MR12, MB12 and Lott Road Registered Plan No. 101919450, MB13 Registered Plan No. 101965068, and MR27 Registered Plan No. 102225721;
Portion of the North Half of Section 14, lying south of the southernmost boundaries of MR 26 Registered Plan No. 102225721 to the east intersection of Lot 10, Blk/Par 12 Plan 89R40944 Ext 0, including the southern boundaries of Lots 1-10, Blk/Par 12 Plan 89R40944 Ext 0 to the west intersection of Lot 1, Blk/Par 12 Plan 89R40944 Ext 0 and MR25 Registered Plan No. 102225721, MR24 Plan 102225721, and ORA 77-17-18-2 Ext 0;
Portion of the East Half of Section 15 excluding north of the northernmost boundary of MR23 Registered Plan 102225721;
Portion of the South East of Section 22, lying south of the southernmost boundaries of MR 23

Registered Plan No. 102225721, Blk B Registered Plan No. 92R47574, and MB3 and St. Andrews Bay, MB2 Registered Plan No. 91R17823, MB1 Registered Plan No. 92R47574 and east of the west boundary of Hutchence Road, Registered Plan No. 88R71307.

Division No. 4:

Township 17, Range 18, North Half of Sections 19-24, and all of Sections 25-36; and Township 18, Range 18, Sections 1-12.

Division No. 5:

Township 18, Range 17, Sections 13-36;
Townships 19-20, Range 17; and
All that portion of Township 21, Range 17, lying to the right of the left bank of the Qu'Appelle River.

Division No. 6:

Township 18, Range 18, Sections 13-36;
Townships 19-20, Range 18; and
All that portion of Township 21, Range 18, lying to the right of the left bank of the Qu'Appelle River, excepting Sections 6, 7 and the South Half of Section 18.

Division No. 7:

Township 17, Range 18;
Portion of the North West Section 13, lying north of the northernmost boundaries of MR 19 Registered Plan No. 102242337 drawing a diagonal line from the north-east of MR 19 Registered Plan No. 102242337 to the west boundary of Section 13;
Portion of the North East Section 14, from the northernmost boundaries of MB1 Registered Plan No. 101853750, MR12, MB 12 and Lott Road Registered Plan No. 101919450, MB13 Registered Plan No. 101965068, and MR27 Registered Plan No. 102225721;
Portion of the North Half of Section 14, lying north of the southernmost boundaries of MR 26 Registered Plan No. 102225721 to the east intersection of Lot 10, Blk/Par 12 Plan 89R40944 Ext 0, including Lots 1-10, Blk/Par 12 Plan 89R40944 Ext 0 to the west intersection of Lot 1, Blk/Par 12 Plan 89R40944 Ext 0 and MR25 Registered Plan No. 102225721, MR24 Plan 102225721; and ORA 77-17-18-2 Ext 0;
Portion of the North East Section 15 north of the northernmost boundary of MR23 Registered Plan 102225721;
Portion of the South East of Section 22, lying north of the southernmost boundaries of MR 23 Registered Plan No. 102225721, Blk B Registered Plan No. 92R47574, and MB3 and St. Andrews Bay, MB2 Registered Plan No. 91R17823, MB1 Registered Plan No. 92R47574, and east of the north west boundary of Par AA Blk 2 Plan 01RA08264 (17) drawing a perpendicular line from

Parcel AA Registered Plan No. 01RA08264 (17) Ext 0 to the north boundary of South East Section 22, then to the east quarter line of South East Section 22;
The South Half of Section 23; and
The South Half of Section 24.

Division No. 8:

South half of section 26-19-17;
NE quarter 26; Township 19; Range 17, Blk B Plan 102288540 Ext 16 and the portion of the NE quarter of said section 26 lying south of the northern boundary of the right of way of the Grand Trunk Pacific Railway.

All West of the 2nd, Meridian in the Province of Saskatchewan

Municipal District of Prairieview

Appendix K: RM and Village Declaration



2 Pages

DECLARATION

I, Karen Zaharia, being the administrator for the Rm of Edenwold No. 158, Saskatchewan, CERTIFY THAT:

- 1. I have personal knowledge of the matters herein deposed to.
- 2. The statements contained within this application are true.
- 3. This application to restructure into a municipal district was duly authorized by the councils of Rm of Edenwold No. 158 & the Village of Edenwold
(List the full legal name of each municipality making application.)

I make this solemn declaration believing it to be true and knowing that it is of the same force and effect as if made under oath and by virtue of the *Canada Evidence Act*.

DECLARED before me at)
)
Emerald Park, Saskatchewan)
)
 this 13th day of January,)
)
 2022.)

K Zaharia
 (Signature of Administrator)

Don Fimo
 A Commissioner for Oaths in and for the Province of Saskatchewan.
 My commission expires: June 30, 2026
 (or a Notary Public, etc., as the case may be)



DECLARATION

I, CHRISTINE GALBRAITH, being the administrator for the VILLAGE OF EDENWOLD of _____, Saskatchewan, CERTIFY THAT:

- 1. I have personal knowledge of the matters herein deposed to.
- 2. The statements contained within this application are true.
- 3. This application to restructure into a municipal district was duly authorized by the councils of RM of Edenwold #158 and the Village of Edenwold
(List the full legal name of each municipality making application.)

I make this solemn declaration believing it to be true and knowing that it is of the same force and effect as if made under oath and by virtue of the *Canada Evidence Act*.

DECLARED before me at _____)

Emerald Park, Saskatchewan)

this 6th day of January)

2022.)

Christine Galbraith
(Signature of Administrator)

Ron Ziman

A Commissioner for Oaths in and for the Province of Saskatchewan.

My commission expires: June 30th 2020
(or a Notary Public, etc., as the case may be)



Municipal District of Prairiewood

Additional Documents: Open House Posters



12 Pages

Municipal District of Edenwold - Process

What is a Municipal District?

A Municipal District (MD) is a type of Municipality (like Rural Municipality, Village, Town, or City) created when at least one urban and one rural municipality choose to come together, pool their resources, and create an entirely new entity.

Unlike RMs or Villages/Towns/Cities that are solely considered rural or urban, a Municipal District is regarded as both! By being considered both urban and rural in the province's eyes, Municipal Districts benefit by having access to services and programs that would be otherwise restricted.

While mentioned in provincial law, there are currently no Municipal Districts in Saskatchewan - thus, the MD of Edenwold would be the first of its kind in the province! This joining of municipalities is mutually beneficial and will create net efficiencies - it will not compromise services provided to residents and businesses but instead create more effective and efficient service flow.



Village
of Edenwold

What are the steps to creating a Municipal District?

Creating an MD is a relatively simple process. By working cooperatively, municipalities can facilitate the transition and make the change from individual entity to Municipal District easy.

- 1** Discussion between two (or more) municipalities to join together and form a Municipal District
- 2** Resolutions are passed by each municipal council indicating their agreement to make a joint application to become an MD
- 3** A restructuring agreement is prepared between the municipalities that acknowledges and accounts for each of their unique traits
- 4** Each municipality passes a resolution or bylaw authorizing it to enter into the restructuring agreement with the other municipality
- 5** Municipalities submit an application (with all associated documentation) to the Minister of Government Relations for approval
- 6** The Minister of Government Relations sets an incorporation date - the municipalities dissolve and form a Municipal District

Municipal District of Edenwold - Restructuring Agreement

What is included in the Restructuring Agreement?

The restructuring agreement provides the participating municipalities with a detailed list of items outlining how the MD process will change municipal structure and governance.

This agreement is created in partnership between RM and Village staff and Council. The municipalities have also hired a governance consultant from the Johnson Shoyama School of Public Policy to facilitate this process. By hiring an external expert to provide support and assist staff and Council, both municipalities can receive fair and equal treatment. The restructuring agreement is the final document submitted to the province and guides both municipalities as they transition into the Municipal District.



Village
of Edenwold



What items can be included in the Restructuring Agreement?

- Staffing and Administration
- Office Location(s)
- Municipal District Name
- Application of Bylaws and Policies
- Disposition of Assets
- Establishment of an interim Council before the first Municipal District election
- Establishment of Special Service Areas (i.e. the Community of Edenwold and the Community of Emerald Park)
- Application of tax tools to municipal tax levies
- Process outlining dispute resolution
- Election scheme for the MD

The Minister of Government Relations can also request:

- Map of MD boundaries
- Future growth or development plans
- Proposed operating and capital budget
- Audited financial statement for each municipality
- Verification and report of public consultation taken to each council

Municipal District of Edenwold - Public Engagement

Due to the scale of change, public engagement is important for ensuring the Municipal District is successful. To make sure the public has the opportunity to learn about the process, ask questions, and stay up to date with the project, RM and Village staff and Council have chosen to host this (and future) open houses.

Further, RM staff have put together a Public Engagement Plan. This plan provides staff and Council from both municipalities with direction on what methods will be used to communicate with the public to obtain feedback and share information. This plan ensures the process is transparent and maintains community involvement.

The Public Engagement Plan outlines several activities for the future, including:



Open House in the Village of Edenwold on September 27th, and in the RM (in Emerald Park) on September 29th



Online survey shared with the public in November



“What-We-Heard” Open House in the Village, and in the RM in December

Please take a feedback form and leave it in the box to have your comments considered.

If you have any questions that are not answered today, please contact Ross Zimmermann, RM Planner, at (306) 347-2975 or rossz@edenwold-sk.ca

Municipal District of Edenwold - Advantages

What are the advantages of joining a Municipal District?

There are many positives to creating a Municipal District. Some advantages are shared between the two municipalities, while others are more specific to the Village or RM's current circumstances.

Benefits for the Village and RM:

1) Improved performance (through cost and operations) of existing resources, assets, and services. By reducing duplicated services and increasing economies of scale, the Village and RM will be able to pool their resources and enhance service delivery. These changes will deliver greater financial and long-term security.

2) Jurisdictional advantages by being both urban and rural. By creating the province's first Municipal District, the MD of Edenwold will be uniquely placed to be a leader and benefit from services and funds available to only urban or only rural communities.



Village
of Edenwold

Benefits for the Village:



Safety

By joining into a Municipal District with the RM, the Village will gain access to the RM's Community Safety Officer (CSO) program. This program provides bylaw and community enforcement and responds to resident calls.



New Resources

The Village will also benefit from the RM's resources. The RM has a large public works department that can further support the development and maintenance of roads, recreation infrastructure, and utilities. Instead of having to hire costly contractors, the Village will be able to benefit from the RM's experienced staff and access to equipment.

Benefits for the RM:



Autonomy

Through the Restructuring Agreement, the MD will receive greater legislative autonomy. This independence will manifest itself through efficiencies in development. The new autonomy will also allow the MD to create special service areas with unique tax rates, policies, and development standards.



Accessibility

The village office will become a satellite office of the MD. This second office will allow municipal services to become more accessible for residents living north of the correction line. Further, by keeping an office in Edenwold, Village residents will continue to have easy access to municipal staff when they require assistance.

Municipal District of Edenwold - Changes

What do YOU want for your community?

Please use the stickers to indicate what you want to see stay the same, and what you are interested in seeing change in your community.

Current Services and Operations

Stay the Same

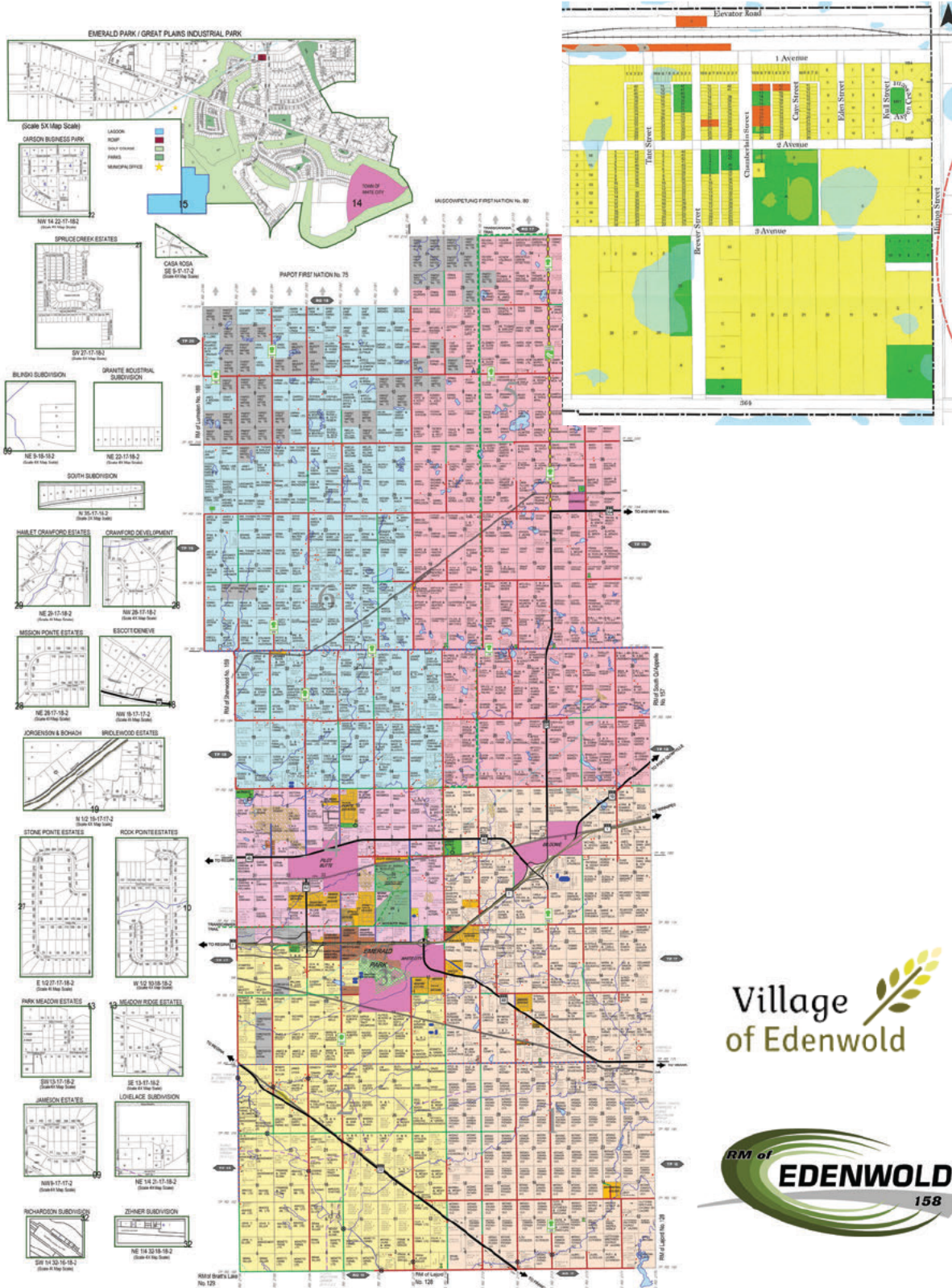
Open for Change

Current Services and Operations	Stay the Same	Open for Change
Taxes		
Utility Rates		
Garbage & Recycling Program and Schedule		
Road Maintenance & Snow Removal		
Location of Municipal Offices		
Council Representation		
Website		
Emergency Services (Fire and CSO)		
Municipal Staffing & Administration		
Bylaw Enforcement		
Planning & Development		
Recreation		

Municipal District of Edenwold - Map

Where are you from?

Please use the stickers to indicate what community you are coming from.



Village
of Edenwold



Municipal District of Prairieview

Over the past year, the Rural Municipality of Edenwold No.158 (the RM) and the Village of Edenwold (the Village) have **worked together to create the province's first** Municipal District. A **Municipal District (MD)** is a type of municipality (like Rural Municipality, Village, Town, or City) created when **two or more municipalities** choose to come **together**, pool their **resources**, and create an entirely **new entity**.

Unlike RM's or villages/towns/cities which are solely considered rural or urban, a Municipal District is regarded as both. Thus, a Municipal District benefits by having **access to services and programs** that would be otherwise restricted.

While mentioned in provincial law, there are currently no Municipal Districts in Saskatchewan - thus, the MD would be **the first of its kind** in the province! This joining of municipalities is mutually beneficial and will **create net efficiencies** within the area; it will not compromise the service provided to residents and businesses, but instead, create a **more effective service flow**.

Since September 2021, RM and Village staff have organized several public engagement opportunities.

This included:

- Two **Open Houses** (one in Edenwold and one in Emerald Park) on September 27th and 29th to **introduce** the Municipal District concept to residents and **collect initial feedback**, and;
- One **Survey** shared online between November 26th and December 5th to **understand** how residents and business owners perceive the Municipal District and **gather questions** they have about the process.

As the final stage to the MD public engagement process, RM staff organized this open house to build on the information and questions collected over the past months.

This open house strives to provide specific answers to questions residents may have about the Municipal District.

Taxes & Utilities

What type of impact will the joining of the RM and Village have on municipal finances?

There will be a benefit to the area such as more opportunities for grants and government support being a unique municipality. With the joining into a Municipal District there will also be a reduction of overhead expenses as resources will be able to be focused and distributed more efficiently.

Will my taxes change as a result of the MD?

There is no scheduled tax increase due to the Municipal District Project. The establishment of Municipal District council will determine and evaluate the taxes as a regular annual legislated process.

Will my utility rates change as a result of the MD?

There are no changes to the water or wastewater rates due to the formation of the MD. Water rates set by the RM are reviewed annually and wastewater rates are set by the WCRM158 Wastewater Management Authority.

Overall Tax Model Comparison

Using the current RM mill rates and mill rate factors, the Community of Edenwold's taxes will decrease, and the RM's will stay the same. With becoming a Municipal District, resources will be optimized to their fullest potential.



Services

How will the MD balance services between communities?

Services will be balanced through a central Public Works Management System with efficiencies gained from effective workflow analysis and fleet management. Service levels will not be reduced.

How will services like road maintenance and public works be affected by the MD?

The Public Works Department will continue to deliver the level of service expected by residents and business owners. The location of the maintenance shop in the Community of Edenwold will be integrated to ensure the Community of Edenwold maintains the current level of service.

How will Fire and CSO services be affected?

The Edenwold Fire Hall and the Emerald Park Fire Hall will be ran collaboratively under the Municipal District. The CSOs will add the Community of Edenwold to their service area. This means adding bylaw enforcement, traffic enforcement, etc. to the areas within the Community of Edenwold.

How will services like garbage, recycling, and compost be affected by the MD?

Residents currently obtaining garbage, recycling and compost services will continue on the same schedule. The service providers determine the schedule and any changes required.

How will the MD affect recreation in the area?

Recreation will be enhanced through a wider variety of applicable grants, regional collaboration as well as an expanded scope that increases recreation opportunities.

Services

As a resident of the RM, what will I gain through the MD?

Additional Public Works resources will be available such as an expanded Road Maintenance team. Water and sewer services will remain the same with the ability to be enhanced if needed.



How will the MD affect municipal staffing?

All existing employees of the RM of Edenwold and Village of Edenwold will be transferred as employees under the new Municipal District.



Where will the MD office be located?

The Emerald Park office will be the Municipal District main office and the Community of Edenwold office will be a satellite office.

How will communication between government and residents be affected through the MD?

A municipal information strategy is being developed as part of the RM's Strategic Plan to maintain transparency and ensure accountability. The following projects are underway:

- A new website (live now)
- A Service Tracker software (launching for public use early 2022)
- Modernization of IT systems
- Mobile applications to enhance communications are being explored.



Governance

How will Village and RM bylaws be affected by the MD?

The Planning and Development Department has conducted a comparison of bylaws & polices from both municipalities. This comparison identified similarities and challenges between similar bylaws. There are numerous bylaws that will be consolidated to ensure uniformity and consistency throughout the Municipal District.

How will bylaw enforcement be affected by the MD?

Bylaw enforcement will be a joint effort by the Planning and Development Department and the Community Safety Officers (CSO).

How will the Village be represented in Council?

The Community of Edenwold will be identified as Division 8 and will have one (1) councilor as representation on the MD Council.

What benefits will the Village see by joining the MD?

Being part of a larger organization, it offers better opportunities for accessibility to resources as well as advanced operations.

Why is the name changing to Prairieview?

The Village and RM want to preserve the identity of the Community of Edenwold. By moving away from the name "Edenwold", this reduces any confusion that may have occurred if the MD was named Edenwold and leverages the new identity.

A brainstorming exercise was carried out to suggest a name that represents the region.

Governance

How will the MD support transparency and accountability?

The MD will maintain a level of transparency to the provincial standards while increasing and improving accountability in face of the new status of our community.



How is the MD process being paid for?

The Village and RM submitted an application to the Government of Saskatchewan to obtain a Grant to assist with the cost associated with the MD. This Grant was approved by the provincial government in the amount of \$100,000 and was undertaken as part of an overall improvement through a combination of efforts from staff, our resources, and the government.

How will the MD affect the municipality's relationship with our neighbours?

A Municipal District is all about collaboration and cooperation between organizations and as a result, it creates the foundation for productive relationships and the exchange of support.



What decisions have been made already?

The Municipal District name, Electoral form (rural), divisional boundaries, the number of councillor representation for each division, financial accounts and processes, staffing/ administration resources, and the location of MD office(s).

